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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

V/H

**Melinda Graphman**  
**5415 Lake Howell Road #119**  
**Winter Park, FL 32792**

**Division of Corporations**  
**P. O. Box 6327**  
**Tallahassee, Florida 32314**

**Dear Sirs:**

**Enclosed are two sets of the Articles of Incorporation for Hospitality Kars, Inc., along with the applicable filing fees of seventy-eight dollars and seventy-five cents. We request a Certified Copy of the Articles.**

**Very truly yours,**

A handwritten signature in black ink that reads "Melinda Graphman". The signature is written in a cursive, flowing style.

**Melinda Graphman**

**Enclosures**

ARTICLES OF INCORPORATION

OF

HOSPITALITY KARS, INC.

APPROVED  
AND  
FILED

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned incorporator, being a person competent to contract subscribes to these Articles of Incorporation to form a for profit corporation under the laws of the State of Florida.

ARTICLE I

Name. The name and principal place of business of this corporation are:

Hospitality Kars, Inc.  
540 N SR 434 Suite 124  
Altamonte Springs, FL 23714

Mailing address. The mailing address of this corporation is:

5415 Lake Howell Road #119  
Winter Park, FL 32792

ARTICLE II

Business and Activities. This corporation may and is authorized to engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III

Capital Stock. The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 10,000 shares of common stock having a par value of \$1 per share, with the consideration to be paid for each share to be in money, property, or services actually performed as may be fixed by the Board of Directors.

ARTICLE IV

Term of Existence. This corporation shall commence on date of execution and shall have perpetual existence.

ARTICLE V

Initial Registered Office and Agent. The address of the initial registered office of the corporation is 5415 Lake Howell Road #119, Winter Park, FL 32792, and the name of the initial registered agent of the corporation at that address is Melinda Graphman.

ARTICLE VI

Number of Directors. This corporation shall have one (1) director initially. The number of directors may be increased from time to time by the Board of Directors or the shareholders in accordance with the By-Laws of this corporation. Directors as such, shall receive such compensation for their services, if any, as may be set by the Board of Directors at an annual or special meeting.

**ARTICLE VII**

**Initial Board of Directors.** The name and street address of the initial director of this corporation is:

Melinda Graphman

5415 Lake Howell Road #119  
Winter Park, FL 32792

**ARTICLE VIII**

**Incorporator.** The name and street address of the incorporator signing these articles is:

Melinda Graphman

5415 Lake Howell Road #119  
Winter Park, FL 32792

**ARTICLE IX**

**Lost or Destroyed Certificates.** Stock certificates to replace lost or destroyed certificates shall be issued on such basis and according to such procedures as are from time-to-time provided for in the by-laws of this corporation.

**ARTICLE X**

**Amendment to Articles.** These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors proposed by them to the shareholders and approved at a shareholders' meeting by a majority of the stock issued and entitled to be voted, unless all of the Directors and all the shareholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made. Any rights conferred by these Articles of Incorporation upon the shareholders are subject to this reservation.

**ARTICLE XI**

**By-Laws.** The power to adopt, alter, amend, or repeal By-Laws of this corporation shall be vested in the Board of Directors.

**ARTICLE XII**

**Indemnification.** This corporation shall indemnify any officer or director, or any former officer or director to the full extent permitted by the law.

**ARTICLE XIII**

**Right of First Refusal.** No shareholder of this corporation shall have the right to sell or assign stock of this corporation without having first offered to sell such shares first to the corporation and then to other shareholders of the corporation at the same price and at the same terms and conditions pursuant to which the shareholder intends to sell their shares subject only to this right of first refusal in the corporation and the other shareholders.

IN WITNESS WHEREOF, the undersigned does set their hand and seal and has acknowledged and filed the foregoing Articles of Incorporation under the laws of the State of Florida this 19th day of August, 2009.

  
Melinda Graphman

**CERTIFICATE DESIGNATING REGISTERED AGENT  
FOR THE SERVICE OF PROCESS WITHIN THE STATE**

Pursuant to Chapter 48.091 Florida Statutes the following is submitted in compliance with said Act:

Hospitality Kars, Inc., desiring to organize as a corporation under the laws of the State of Florida with its registered office at 5415 Lake Howell Road #119, Winter Park, FL 32792, has named Melinda Graphman, as its registered agent to accept service of process within the state of Florida

**ACKNOWLEDGMENT:**

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity and agree to comply with the provisions of said Act relative to keeping open said office.

BY: Melinda Graphman  
Registered Agent

DATE: 8/19/2009

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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AND  
FILED