

FEB 26 2009 12:42 PM C 3 0 NO. 78 1

**P090001720**

Florida Department of State  
Division of Corporations  
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(((H09000040674 3)))



H090000406743ABC/

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To: Division of Corporations  
Fax Number : (850) 617-6381

*This was not filed, but faxed in on 2/20/09*

From: Account Name : CORPORATION SERVICE COMPANY  
Account Number : I20000000195  
Phone : (850) 521-1000  
Fax Number : (850) 558-1575

**RESUBMIT**  
Please give original submission date as file date.

*Kimberly 42949*

*John W. Nade*  
*I was told to fax*

FLORIDA PROFIT/NON PROFIT CORPORATION

HARDING, LTD.  
INC.

Certificate of Status	0
Certified Copy	0
Page Count	<i>025</i>
Estimated Charge	\$70.00

*OP 2/27/09*

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FEB. 26. 2009 12:42PM C S C

NO. 787 P. 2 P. 1

\* \* \* COMMUNICATION RESULT REPORT ( FEB. 20. 2009 4:54PM ) \* \* \*

FAX HEADER: C S C

TRANSMITTED/STORED : FEB. 20. 2009 4:53PM  
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To: Division of Corporations  
Fax Number : (850) 617-6381

From: Account Name : CORPORATION SERVICE COMPANY  
Account Number : 120000000195  
Phone : (850) 521-1000  
Fax Number : (850) 558-1575

*Kimberly 42949*

**FLORIDA PROFIT/NON PROFIT CORPORATION**

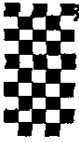
**HARDING, LTD.**

Certificate of Status	0
Certified Copy	0
Page Count	02
Estimated Charge	\$70.00

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35 FEB. 26. 2009 12:43PM

2009 1:40 PAGE 001/001

FLORIDA NO. 787 P. 3



February 25, 2009

FLORIDA DEPARTMENT OF STATE  
Division of Corporations

CORPORATION SERVICE COMPANY

SUBJECT: HARDING, INC.  
REF: W09000009075

**RESUBMIT**  
Please give original  
submission date as file date.

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

Please accept our apology for failing to mention this in our previous letter.

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an administratively dissolved/revoked entity. Names of administratively dissolved/revoked entities are not available for one year from the date of administrative dissolution/revocation unless the dissolved/revoked entity provides the Department of State with an affidavit or letter stating that they have no intention of reinstating, therefore, releasing the name for use to another entity.

Adding "of Florida" or "Florida" to the end of a name is not acceptable.

The document number of the name conflict is L07000042367 - HARDING FLORIDA, LLC.

If you have any further questions concerning your document, please call (850) 245-6934.

Loria Poole  
Regulatory Specialist II  
New Filing Section

FAX Aud. #: H09000040674  
Letter Number: 209A00006629

P.O BOX 6327 - Tallahassee, Florida 32314

FILED  
09 FEB 20 PM 3:06  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION**

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

**ARTICLE I NAME**

The name of the corporation shall be:

**HARDING SALON, INC.**

**ARTICLE II PRINCIPAL OFFICE**

The principal street address and mailing address, if different is:

C/O Deborah A. Nilson, PLLC, 420 Lexington Avenue, Suite 850, New York, NY 10170

**ARTICLE III PURPOSE**

The purpose for which the corporation is organized is:

To engage in any lawful act or activity for which corporations may be organized under Florida Laws.

**ARTICLE IV SHARES**

The number of shares of stock is:

1000 common shares no par value

**ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS**

List name(s), address(es) and specific title(s):

- President: Jean-Claude Biguine (10 rue Marbeuf, 75008 Paris, France)
- Vice-President: Hervé de Maulmont (c/o JC Biguine, 61 E. 45th St, New York, NY 10017)
- Secretary and Treasurer: Thierry Donne (10 rue Marbeuf, 75008 Paris, France)

**ARTICLE VI REGISTERED AGENT**

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

Corporation Service Company, 1201 Hays Street, Tallahassee, FL 32301


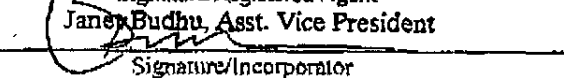
**ARTICLE VII INCORPORATOR**

The name and address of the Incorporator is:

Deborah A. Nilson, PLLC, 420 Lexington Avenue, Suite 850, New York, NY 10170

\*\*\*\*\*

*Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity*

By:   
 Signature/Registered Agent  
 Janet Budhu, Asst. Vice President  
  
 Signature/Incorporator

2/26/09  
 Date  
 February 20, 2009  
 Date