

Florida Department of State

Division of Corporations Public Access System

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Division of Corporations

Fax Number : (850)617-6381

From:

Account Name : EMPIRE CORPORATE KIT COMPANY

Account Number : 072450003255 : (305)634-3694 Phone Fax Number : (305)633-9696

FLORIDA PROFIT/NON PROFIT CORPORATION

NEW HOUSE FLORIDA, INC.

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ARTICLES OF INCORPORATION OF NEW HOUSE FLORIDA, INC.

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The undersigned, acting as incorporators of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation.

Article 1. Name

The name of this corporation is New House Florida, Inc.

Article 2. Principal Office

The principal office and the mailing address of the corporation is: 1313 Ponce de Leon Boulevard, Coral Gables, Florida 33134.

Article 2. Duration

The period of its duration is perpetual. It shall commence its existence upon the filling of these Articles of Incorporation with the Secretary of State of Florida.

Article 3. Purpose

The purpose is to engage in any activities or business permitted under the laws of the United States and of the State of Florida.

Article 4. Capital Stock

The corporation is authorized to issue One Hundred (100) shares at One Hundred (\$100) Dollars par value.

Article 5. Initial Registered Office and Agent

The name and address of the initial registered agent and office of this corporation is as

fallows:

Jorge Sanchez-Galarraga 1313 Ponce de Leon Boulevard, Suite 301 Coral Gables, Florida 33134

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Article 6. Initial Board of Directors

This corporation shall have one director initially. The number of directors may be either increased or decreased from time to time by an amendment of the bylaws of the corporation in the manner provided by law, but shall never be less than one.

The name and address of the initial director of this corporation are:

Pedro Matoso Avenida Almirante Gago Coutinho, 70 1700-031 Lisboa, Portugal

Article 7. Incorporators

The name and address of the Incorporator signing these Articles of Incorporation are:

Pedro Matoso Avenida Almirante Gago Coutinho, 70 1700-031 Lisboa, Portugal

Article 8. Amendment of Articles

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders subject to this reservation.

Article 9. Pre-emptive Rights

Each shareholder of this corporation shall have the first right to purchase shares (and securities convertible into shares), of any class, kind or series of stock in this corporation that may from time to time be issued (whether or not presently authorized), including shares from the treasury shares. This right shall be deemed waived by any shareholder who does not exercise it and pay for the shares preempted within thirty (30) days of receipt of a notice in writing from the corporation, stating the prices, terms, and inviting him to exercise his preemptive rights. The right may also be waived by affirmative

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written waiver submitted by the shareholder to the corporation within thirty (30) days of receipt of notice from the corporation.

Article 10. Removal of Directors

At a meeting of shareholders called expressly for that purpose, any one director, or the entire board of directors, may be removed, with or without cause, by a vote of the holders of the majority of the shares then entitled to vote at an election of directors.

Article 11. Indemnification

The corporation may be empowered to indemnify any officer or director in the manner set out and provided for pursuant to the provisions of Section 607.014 of the Florida Statutes, as amended.

Article 12. Amendment

These Articles of Incorporation may be amended in the manner provided by law.

Every amendment shall be approved by the Board of Directors and approved at a stockholders meeting by a majority of the shares entitled to vote thereon.

In Witness Whereof, the undersigned incorporators executed these Articles of incorporation this 3rd day of February, 2009

Velu Vanciso Matoso

State of Florida County of Miami-Dade)

Before me, the undersigned authority, personally appeared Pedro Matoso who provided a Portuguese passport as identification and who executed the foregoing Articles of incorporation and he acknowledged to and before me that he executed the same.

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Swom to and subscribed before me on this 3rd day of February, 2009.

Notary Public, State of Florida

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE AND DESIGNATING REGISTERED AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

That New House Forida, Inc. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation, has named Jorge Sanchez-Galarraga located at 1313 Ponce de Leon Boulevard, Suite 301, Coral Gables, County of Miami-Dade, State of Florida 33134, as its registered agent to accept service of process within this State.

ACKNOWLEDGMENT

Having been named as Registered Agent to accept service of process for New House Florida, Inc., at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative to keeping said office open.

Jorge Sanchez-Galarrage

Registered Agent

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