2008 FOR PROFIT CORPORATION **ANNUAL REPORT**

SIGNATURE:

towa

Apr 22, 2008 8:00 am Secretary of State DOCUMENT # P08607 04-22-2008 90014 014 ***150.00 1. Entity Name ACCOR NORTH AMERICA, INC. Principal Place of Business Mailing Address 4001 INTERNATIONAL PKWY P.O. BOX 117508 CARROLLTON, TX 75007 CARROLLTON, TX 75011 2. Princípal Place of Business - No P.O. Box # 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. 04092008 CR2E034 (12/06) Chg-P City & State Applied For City & State 4. FEI Number 77-0086501 Not Applicable Zip Country Zip Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent C T CORPORATION SYSTEM Street Address (P.O. Box Number is Not Acceptable) 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 Zip Code City FI 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. SIGNATURE. Signature, typed or printed name of registered agent and title if applicable (NOTE: Registered Agent signature required when reinstating) DATE FILE NOW!!! FEE IS \$150.00 After May 1, 2008 Fee will be \$550.00 9. Election Campaign Financing \$5.00 May Be П Trust Fund Contribution. Added to Fees 10. OFFICERS AND DIRECTORS ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 11. CPD Delete Change TITLE TITLE ☐ Addition JAMES I AMOROSIA NAME LE MENEZ, GEORGES NAME 4001 INTERNATIONAL PARKWAY STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CARROLLTON, TX 7500 CITY-ST-ZIP CARROLLTON, TX 75007 CITY-ST-7IP vs Addition TITLE ☐ Delete TITLE ☐ Change RABINOWITZ, ALAN J NAME NAME STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CITY-ST-ZIP CARROLLTON, TX 75007 CITY-ST-ZIP ☐ Change ■ Addition TITLE Dolete TITLE NAME MANTHEY, STEPHEN NAME STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CITY-ST-ZIP CARROLLTON, TX 75007 CITY-ST-7IP TITLE TITLE ☐ Change ☐ Addition ☐ Delete NAME STERN, JACQUES STREET ADDRESS STREET ADDRESS 33 AVENUE DU MAINE CITY-ST-ZIP PARIS CEDEX 15, FR 75755 CITY-ST-ZIP TITLE Delete TITLE Change Addition HOWERTON, KENT NAME STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CITY-ST-ZIP CARROLLTON, TX 75007 CITY-ST-ZIP TITLE ☐ Change ☐ Addition ☐ Delete TITLE NAME NAME STREET ADDRESS STREET ADDRESS CITY-ST-ZIP 12. I hereby certify that the information supplied with this filing does not qualify for the exemptions contained in Chapter 119, Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with 4th other like empowered.

KENT E: HOWERTON

FILED

4-16-08 (972)360-5557

ATTACHMENT #10076337

ACCOR NORTH AMERICA, INC. 4001 INTERNATIONAL PARKWAY CARROLLTON, TX 75007

OFFICERS

OLIVIER POIROT

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

JEFFREY T. WINSLOW

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

PATRICK C. OLLIVIER

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

JAMES J. AMOROSIA

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

DIDIER BOSC

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

ALAN J. RABINOWITZ

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

BERNARD RUDLER

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

MICHAEL L. BROWER

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

ROBERT KERN

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

JEFFREY PALMER

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

RICHARD JOHNSON

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

VICTOR J. GLOVER

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

KENT E. HOWERTON

4001 INTERNATIONAL PARKWAY

CARROLLTON, TX 75007

STEPHEN MANTHEY

CHIEF EXECUTIVE OFFICER

105-90-6652

EXECUTIVE VICE PRESIDENT &

CHIEF INFORMATION OFFICER

302-50-3098

EXECUTIVE VICE PRESIDENT - HUMAN RESOURCES &

COMPENSATION

632-78-5567

PRESIDENT & CHIEF OPERATING OFFICER OF MOTEL 6/STUDIO 6 -- --

082-50-6805

EXECUTIVE VICE PRESIDENT & CHIEF FINANCIAL OFFICER

627-86-9068

EXECUTIVE VICE PRESIDENT, GENERAL COUNSEL

& SECRETARY

131-50-3321

EXECUTIVE VICE PRESIDENT - FRANCHISING & PROCUREMENT

083-76-4093

SENIOR VICE PRESIDENT - OPERATIONS

571-88-0839

SENIOR VICE PRESIDENT - OPERATIONS

154-42-1225

SENIOR VICE PRESIDENT - MARKETING

289-46-6760

SENIOR VICE PRESIDENT - OPERATIONS.

311-70-1748

SENIOR VICE PRESIDENT - SAFETY & SECURITY

587-50-5669

SENIOR VICE PRESIDENT - TAX & RESTRUCTURING

466-13-5716

SENIOR VICE PRESIDENT & TREASURER

ATTACHMENT 40976337 # P08607

ACCOR NORTH AMERICA, INC. 4001 INTERNATIONAL PARKWAY CARROLLTON, TX 75007

4001 INTERNATIONAL PARKWAY CARROLLTON, TX 75007

523-74-3559

RON MATHEKE

SENIOR VICE PRESIDENT - IT

4001 INTERNATIONAL PARKWAY

275-52-8899

CARROLLTON, TX 75007

DEAN J. SAVAS

ROBERT MOORE

SENIOR VICE PRESIDENT - FRANCHISE

4001 INTERNATIONAL PARKWAY

206-38-2661

CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - TECHNICAL SERVICES

4001 INTERNATIONAL PARKWAY

421-74-3140

CARROLLTON, TX 75007

ALL OFFICERS ARE ELECTED FOR INDEFINITE TERMS.

DIRECTORS

OLIVIER POIROT 4001 INTERNATIONAL PARKWAY CARROLLTON, TX 75007 105-90-6652

JACQUES STERN
ACCOR
TOUR MAINE MONPARNASSE
33, AVENUE DU MAINE
75755 PARIS CEDEX 15 - FRANCE