

**Electronic Articles of Incorporation
For**

P08000095866
FILED
October 24, 2008
Sec. Of State
Ipooe

GRUPO AYER & HOY. CORP

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

GRUPO AYER & HOY. CORP

Article II

The principal place of business address:

14240 SOUTH BISCAYNE RIVER DRIVE
NORTH MIAMI, FL. 33161

The mailing address of the corporation is:

14240 SOUTH BISCAYNE RIVER DRIVE
NORTH MIAMI, FL. 33161

Article III

The purpose for which this corporation is organized is:

MUSIC ENTERTAINMENT, AND ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

RALPH J MARTINEZ
15473 SW 86 TERR
MIAMI, FL. 33193

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: RALPH J. MARTINEZ

Article VI

The name and address of the incorporator is:

WILLIAM PARRA
14240 SOUTH BISCAYNE RIVER DRIVE

NORTH MIAMI, FL 33161

Incorporator Signature: WILLIAM PARRA

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
WILLIAM PARRA
14240 SOUTH BISCAYNE RIVER DRIVE
NORTH MIAMI, FL. 33161

Title: VP
RALPH JOSEPH MARTINEZ
15473 SW 86 TERR
MIAMI, FL. 33193

Title: SECR
JOSE ANGEL COMAS
8107 NW 199TH TERR
MIAMI, FL. 33015

Title: TREA
IVAN DAVID PARRA
18250 MEDITERRANEAN
MIAMI, FL. 33015

Article VIII

The effective date for this corporation shall be:

10/23/2008