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FLORIDA PROFIT/NON PROFIT CORPORATION

BOLLARD USA INC

| Certificate of Status | 0 |
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SECRETARY OF STATE TALLAHASSEE. FLORIDA

ARTICLES OF INCORPORATION

OF

BOLLARD USA INC

The undersigned natural person, acting to form a corporation under the laws of the State of Florida that provide for the formation of a corporation for profit, with the powers, rights, privileges and immunities hereinafter mentioned, do hereby make, subscribe, acknowledge and file with the Secretary of State of the State of Florida these Articles of Incorporation; and to that end set forth:

ARTICLE I

The name of the corporation shall be:

BOLLARD USA INC

ARTICLE II

The initial post office address of the principal office of the corporation in Florida will be:

4712 SW 67 AVE #G6 Miami, FL 33155

ARTICLE III

This corporation will engage and is empowered to engage in any business permitted under the laws of the United States of America and of the State of Florida.

Prepared by Adrian A Rodriguez 4712 SW 67 AVE #G6 Miami, FL 33155 305-205-5853

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ARTICLE IV

The Total number of shares of stock which this Corporation is authorized to have outstanding is defined as follows:

| Class | No. Shares | Par Value |
|--------|------------|-----------|
| Common | 7,500 | \$ 1.00 |

ARTICLE V

The amount of capital this corporation will begin business with is:

FIVE HUNDRED DOLLARS (\$500.00)

ARTICLE VI

This corporation shall have perpetual existence.

ARTICLE VII

This corporation shall have TWO directors initially. The number of Directors may be increased or diminished from time to time, as provided by the By-Laws adopted by the stockholders.

ARTICLE VIII

The name and post office address of the member of the first Board of Directors of this corporation, and who shall hold office for the first year, or until their successor is chosen shall be:

Adrian A Rodriguez 4712 SW 67 AVE #G6 Miami, FL 33155 Juan C Fernandez 4712 SW 67 Ave #G2 Miami, FL 33155

ARTICLE IX

The name and address of the officers of the Corporation, who shall hold office until their successor is chosen, shall be:

Juan C Fernandez 4712 SW 67 AVE #G2 Miami, FL 33155 President

Adrian A Rodriguez 4712 SW 67 AVE #G6 Miami, FL 33155

Secretary

ARTICLE X

The initial registered agent and registered office of the corporation shall be:

Rafael E. Rodriguez, Jr., CPA, CVA 9500 S Dadeland Blvd Suite 700 Miami, Fl 33156

ARTICLE XI

These articles of incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by it to the stockholders, and approved at a stockholders' meeting by a majority of the stock entitled to vote thereon, unless all of the directors and all the shareholders sign a written statement manifesting their intention that a certain amendment of these articles of incorporation be made.

IN WTINESS WHEREOF, the undersigned, being the sole incorporator of the corporation identified above, declare that I have examined the foregoing this 16th. day of June of 2008, and do declare it to be true and correct.

Adrian A Rodriguez 4712 SW 67 AVE #G6 Miami, FL 33155

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ACCEPTANCE OF REGISTERED AGENT APPOINTMENT

I, Rafael E. Rodriguez, Jr., CPA., CVA a natural person with an address 9500 S Dadeland Blvd Suite 700, Miami, Fl 33156, do hereby accept the appointment of Registered Agent of BOLLARD USA INC on this 16th. day of June of 2008.

Rafael E. Rodriguez, Jr., CPA., CV 9500 S Dadeland Blvd Suite 700 Miami, Fl 33156