

Florida Department of State  
Division of Corporations  
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## To:

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## From:

Account Name : AVILA RODRIGUEZ HERNANDEZ MENA & FERRI LLP  
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DIVISION OF CORPORATION

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## FLORIDA PROFIT/NON PROFIT CORPORATION

Marco de Comunicación Inc.

Certificate of Status	0
Certified Copy	1
Page Count	03
Estimated Charge	\$78.75

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**ARTICLES OF INCORPORATION  
OF  
MARCO DE COMUNICACIÓN INC.**

The undersigned, acting as incorporator of **Marco de Comunicación Inc.** pursuant to the Florida Business Corporation Act, adopts the following Articles of Incorporation:

**ARTICLE I. NAME**

The name of the corporation is:

Marco de Comunicación Inc.

**ARTICLE II. ADDRESS**

The principal place of business of the corporation shall be:

1111 Brickell Avenue  
11<sup>th</sup> Floor  
Miami, FL 33131

The mailing address of the corporation shall be:

2525 Ponce de Leon Blvd.  
Suite 1225  
Coral Gables, FL 33134

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**ARTICLE III. COMMENCEMENT OF EXISTENCE**

The existence of the corporation will commence on the date of filing of these Articles of Incorporation.

**ARTICLE IV. PURPOSE**

The corporation is organized for the purposes of engaging in any activity or business permitted under the laws of the United States and the State of Florida.

**ARTICLE V. AUTHORIZED SHARES**

The maximum number of shares that the corporation is authorized to have outstanding at any time is 1,000 shares of common stock having a par value of \$0.01 per share.

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**ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT**

The name and street address of the initial registered office of the corporation is:

Interamerican Corporate Services LLC  
2525 Ponce de Leon Blvd., Suite 1225  
Coral Gables, FL 33134

**ARTICLE VII. INCORPORATOR**

The name and street address of the incorporator is:

Patricia M. Hernandez  
2525 Ponce De Leon Blvd., Suite 1225  
Coral Gables, FL 33134

The incorporator of the corporation assigns to this corporation her rights under Section 607.0201, Florida Statutes, to constitute a corporation, and she assigns to those persons designated by the Board of Directors any rights she may have as incorporator to acquire any of the capital stock of this corporation, this assignment becoming effective on the date corporate existence begins.

**ARTICLE VIII. BYLAWS**

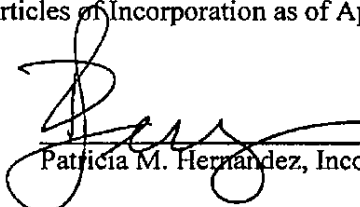
The power to adopt, alter, amend, or repeal bylaws shall be vested in the Board of Directors and the shareholders, except that the Board of Directors may not amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that the bylaw is not subject to amendment or repeal by the directors.

**ARTICLE IX. DIRECTORS**

The name and address of the initial Director is:

Didier Lagae  
Calle Alzina 7  
08860 Castelldefels, Barcelona, Spain

The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, has executed these Articles of Incorporation as of April 25, 2008.

  
Patricia M. Hernandez, Incorporator

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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.**

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted:

That **Marco de Comunicación Inc.** desiring to organize under the laws of the State of Florida with its initial registered office, as indicated in the Articles of Incorporation, at **2525 Ponce de Leon Blvd., Suite 1225, Coral Gables, Florida 33134**, has named **Interamerican Corporate Services LLC**, as its agent to accept service of process within this state.

**ACKNOWLEDGMENT:**

Having been named to accept service of process for the corporation named above, at the place designated in this certificate, the undersigned agrees to act in that capacity, to comply with the provisions of the Florida Business Corporation Act, and that it is familiar with, and accepts, the obligations of that position.

Interamerican Corporate Services LLC

By: 

Patricia M. Hernandez, Manager

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