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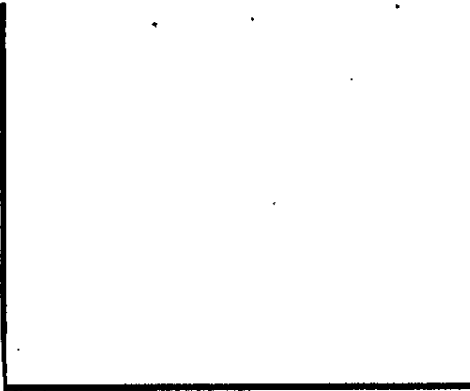
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DIVISION OF CORPORATIONS  
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**CORPORATE FILING SERVICE**  
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**CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):**

1. SPARTAN AUTOMOTIVE USA,  
(Corporation Name) (Document #)
2. INC,  
(Corporation Name) (Document #)
3. \_\_\_\_\_  
(Corporation Name) (Document #)
4. \_\_\_\_\_  
(Corporation Name) (Document #)

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**NEW FILINGS**

- Profit  
 Not for Profit  
 Limited Liability  
 Domestication  
 Other

**AMENDMENTS**

- Amendment  
 Resignation of R.A., Officer/Director  
 Change of Registered Agent  
 Dissolution/Withdrawal  
 Merger

**OTHER FILINGS**

- Annual Report  
 Fictitious Name

**REGISTRATION/QUALIFICATION**

- Foreign  
 Limited Partnership  
 Reinstatement  
 Trademark  
 Other

**Examiner's Initials**

**ARTICLES OF INCORPORATION**  
**OF**

Spartan Automotive USA, Inc.

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation.

**ARTICLE I**

The name of the corporation shall be:

Spartan Automotive USA, Inc.

**ARTICLE II**

The principal place of business and mailing address of this corporation shall be:

4781 N.W. 72 Ave  
Miami, FL 33166

**ARTICLE III**

The number of shares of stock that this corporation is authorized to have outstanding at any time is:

500 shares (five hundred) @  
\$ 1.00 (one dollar)

**ARTICLE IV INITIAL REGISTERED AGENT AND ADDRESS**

The name and address of the initial registered agent is:

Lino R. de la Hera  
4781 N.W. 72 Avenue  
Miami, FL. 33166

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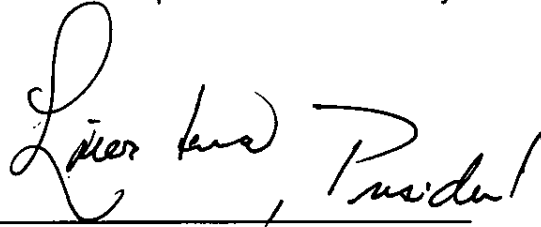
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**ARTICLE V INCORPORATOR (S)**

The name(s) and street address(es) of the incorporator to these Articles of Incorporation is (are):

Lino R. de la Hera, President  
4781 N.W. 72 Avenue  
Miami, FL 33166

The undersigned has(have) executed these Articles of Incorporation this 27th day of December, 2007.

A handwritten signature in black ink that reads "Lino R. de la Hera, President". The signature is written in a cursive style and is positioned above a horizontal line.

Signature/ Title

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA


**CERTIFICATE OF DESIGNATION**

**REGISTERED AGENT/REGISTERED OFFICE**

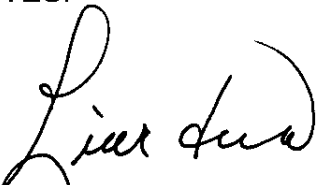
Pursuant to the provisions of Section 607.325, Florida Statute, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is: Spartan Automotive USA, Inc.
2. The name and address of the registered agent and office is:

Lino R. de la Hera  
4781 N.W. 72 Avenue  
Miami, FL 33166

Signature   
Title President  
Date 12-27-07

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFIED, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL MY STATUS RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325, FLORIDA STATUTES.

Signature   
Date 12-27-07