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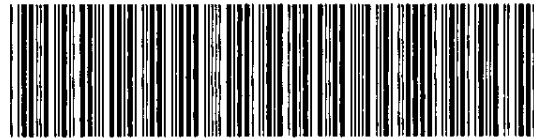
(Business Entity Name)

(Document Number)

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RECEIVED
07 DEC 31 AM 11:10
DEPT. OF REVENUE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

FILED
2001 DEC 31 A 9:26
SECRETARY OF STATE
TALLAHASSEE, FLORIDA
DATE JAN -2 2008

LAZARUS
CORPORATE FILING SERVICE
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MIAMI, FL 33165
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CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):

1. SPARTAN AUTOMOTIVE USA,
(Corporation Name) (Document #)
2. INC,
(Corporation Name) (Document #)
3. _____
(Corporation Name) (Document #)
4. _____
(Corporation Name) (Document #)

- ☒ Walk in ☒ Pick up time 2:06 ☒ Certified Copy
☐ Mail out ☐ Will wait ☐ Photocopy ☐ Certificate of Status

NEW FILINGS

- ☒ Profit
☐ Not for Profit
☐ Limited Liability
☐ Domestication
☐ Other

OTHER FILINGS

- ☐ Annual Report
☐ Fictitious Name

AMENDMENTS

- ☐ Amendment
☐ Resignation of R.A., Officer/Director
☐ Change of Registered Agent
☐ Dissolution/Withdrawal
☐ Merger

REGISTRATION/QUALIFICATION

- ☐ Foreign
☐ Limited Partnership
☐ Reinstatement
☐ Trademark
☐ Other

Examiner's Initials

ARTICLES OF INCORPORATION
OF

Spartan Automotive USA, Inc.

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I

The name of the corporation shall be:

Spartan Automotive USA, Inc.

ARTICLE II

The principal place of business and mailing address of this corporation shall be:

4781 N.W. 72 Ave
Miami, FL 33166

ARTICLE III

The number of shares of stock that this corporation is authorized to have outstanding at any time is:

500 shares (five hundred) @
\$ 1.00 (one dollar)

ARTICLE IV INITIAL REGISTERED AGENT AND ADDRESS

The name and address of the initial registered agent is:

Lino R. de la Hera
4781 N.W. 72 Avenue
Miami, FL. 33166

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

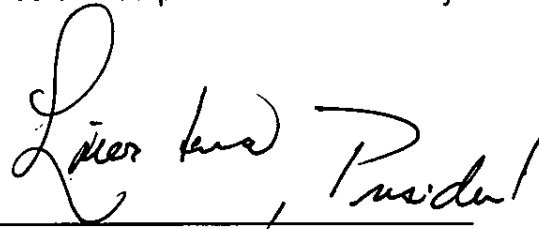
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ARTICLE V INCORPORATOR (S)

The name(s) and street address(es) of the incorporator to these Articles of Incorporation is (are):

Lino R. de la Hera, President
4781 N.W. 72 Avenue
Miami, FL 33166

The undersigned has(have) executed these Articles of Incorporation this 27th day of December, 2007.

A handwritten signature in black ink, reading "Lino R. de la Hera, President". The signature is written in a cursive style and is positioned above a horizontal line.

Signature/ Title

FILED

2007 DEC 31 A 9 26

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

CERTIFICATE OF DESIGNATION

REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.325, Florida Statute, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is: Spartan Automotive USA, Inc.
2. The name and address of the registered agent and office is:

Lino R. de la Hera
4781 N.W. 72 Avenue
Miami, FL 33166

Signature

Title

Date

Lino R. de la Hera
President
12-27-07

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFIED, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL MY STATUS RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325, FLORIDA STATUTES.

Signature

Date

Lino R. de la Hera
12-27-07