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Division of Corporations
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From:

Account Name : JONES, FOSTER, JOHNSTON & STUBBS, P.A.
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA PROFIT/NON PROFIT CORPORATION

J. M. LARSON, INC.

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ARTICLES OF INCORPORATION
OF
J. M. LARSON, INC.

The undersigned, hereby makes, subscribes, acknowledges and files these Articles for the purpose of forming a corporation under the laws of the State of Florida:

ARTICLE I

Name

The name of this corporation shall be J. M. LARSON, INC.

ARTICLE II

Purpose

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE III

Capital Stock

The capital stock of this corporation shall consist of 5,000 shares of voting common stock of \$1.00 par value and 20,000 shares of non-voting common stock of \$1.00 par value.

ARTICLE IV

Principal Office and Mailing Address

The Principal Office of this corporation is:

400 N.W. 5th Street
Okeechobee, Florida 34972

The Mailing Address of this corporation is:

P.O. Box 1692
Okeechobee, Florida 34972

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ARTICLE V**Registered Agent/Registered Office**

The initial Registered Agent of this corporation is John M. Larson, located at the Registered Office of the corporation at 400 N.W. 5th Street, Okeechobee, Florida 34972.

ARTICLE VI**Initial Board of Directors**

This corporation shall initially have three (3) Directors. The number of Directors may be changed from time to time by the By-Laws but shall never be less than one (1). The names and addresses of the initial Directors are:

John M. Larson
400 N.W. 5th Street
Okeechobee, Florida 34972

Louis E. Larson, Sr.
400 N.W. 5th Street
Okeechobee, Florida 34972

Reda B. Larson
400 N.W. 5th Street
Okeechobee, Florida 34972

ARTICLE VII**Incorporator**

The name and address of the incorporator is:

John M. Larson
400 N.W. 5th Street
Okeechobee, Florida 34972

ARTICLE VIII**Amendment**

This corporation reserves the right to amend, alter, change or repeal any provision contained in these Articles of Incorporation in the manner now or hereafter

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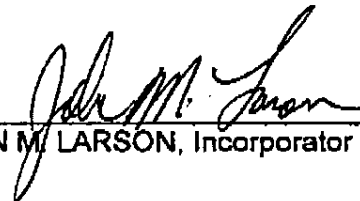
prescribed by law, and all rights conferred on officers and shareholders herein are granted subject to this reservation.

ARTICLE IX

Commencement

The corporation shall commence its existence upon filing with the Secretary of State of the State of Florida.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 18th day of December, 2007



JOHN M. LARSON, Incorporator

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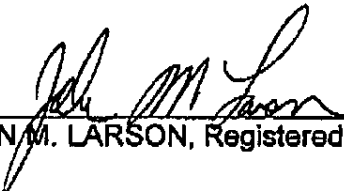
**CERTIFICATE DESIGNATING PLACE OF
BUSINESS OR DOMICILE FOR THE SERVICE
OF PROCESS WITHIN THIS STATE, NAMING
AGENT UPON WHOM PROCESS MAY BE SERVED**

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

That J. M. LARSON, INC., desiring to organize under the laws of the State of Florida, has named John M. Larson, located at the Registered Office of the corporation at 400 N.W. 5th Street, Okeechobee, Florida 34972, as its Registered Agent to accept service of process within this state.

ACKNOWLEDGMENT:

Having been named to accept service of process for the above-stated corporation at the place designated in this Certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.



JOHN M. LARSON, Registered Agent

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