

**Electronic Articles of Incorporation
For**

P07000114436
FILED
October 18, 2007
Sec. Of State
clewis

THE MARLIN HOTEL OPERATING COMPANY

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

THE MARLIN HOTEL OPERATING COMPANY

Article II

The principal place of business address:

1200 COLLINS AVENUE
MIAMI BEACH, FL. US 33139

The mailing address of the corporation is:

1200 COLLINS AVENUE
MIAMI BEACH, FL. US 33139

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

1000

Article V

The name and Florida street address of the registered agent is:

JAMES R MANN
1200 COLLINS AVENUE
MIAMI BEACH, FL. FL

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: JAMES ROBERT MANN

Article VI

The name and address of the incorporator is:

JAMES ROBERT MANN
1200 COLLINS AVENUE

MIAMI BEACH, FLORIDA 33139

Incorporator Signature: JAMES ROBERT MANN

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PVST
JAMES R MANN
1200 COLLINS AVENUE
MIAMI BEACH, FL. 33139 US

Article VIII

The effective date for this corporation shall be:

10/12/2007