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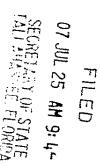
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COVER LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

Enclosed are an original and one (1) copy of the articles of incorporation and a check for: \$70.00 \$\frac{1}{3}\$78.75 \$\frac{1}{3}\$87.50 Filing Fee Filing Fee & Certificate of Status & Certified Copy & Certified Copy & Certificate of Status \textbf{ADDITIONAL COPY REQUIRED}	SUBJECT: KENNETH S. HESS, INC.					
☐ \$70.00 ☐ \$78.75 ☐ \$78.75 ☐ \$87.50 Filing Fee Filing Fee & Filing Fee, & Certificate of Status & Certified Copy & Certificate of Status Status	(PROPOSED CORPORATE NAME – <u>MUST INCLUDE SUFFIX</u>)					
☐ \$70.00 ☐ \$78.75 ☐ \$78.75 ☐ \$87.50 Filing Fee Filing Fee & Filing Fee, & Certificate of Status & Certified Copy & Certificate of Status Status						
☐ \$70.00 ☐ \$78.75 ☐ \$78.75 ☐ \$87.50 Filing Fee Filing Fee & Filing Fee, & Certificate of Status & Certified Copy & Certificate of Status Status						
Filing Fee Filing Fee Filing Fee, & Certificate of Status & Certified Copy & Certificate of Status	Enclosed are an ori	ginal and one (1) copy of the artic	les of incorporation and	a check for:		
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FROM: KENNETH S. HESS	FROM:	KENNETH S. HESS				
Name (Printed or typed)	· · ·					
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807 SOUTH LILAC LOOP Address						
. Manager		<i>b</i> 30				
ST JOHNS, FLORIDA 32259						
City, State & Zip		and the second s	Children :			
004.054.0000		004.054.0000				
904-254-0620 Daytime Telephone number			lenhone number			

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I

The name of the corporation shall be:

KENNETH S. HESS, INC.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailing address is:

807 SOUTH LILAC LOOP ST JOHNS, FLORIDA 32259

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

TRANSPORTATION SERVICES

ARTICLE IV

The number of shares of stock is:

10

INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s):

KENNETH S. HESS 807 SOUTH LILAC LOOP ST JOHNS, FLORIDA 32259

ARTICLE VI REGISTERED AGENT

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

LAVERNE HESS 14951 WALDEN SPRINGS WAY APT. 204 JACKSONVILLE, FLORIDA 32258

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

KENNETH S. HESS 807 SOUTH LILAC LOOP ST JOHNS, FLORIDA 32259

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

Signature/Registered Agent

Signature/Incorporator