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(Requestor's Name)

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(City/State/Zip/Phone #)

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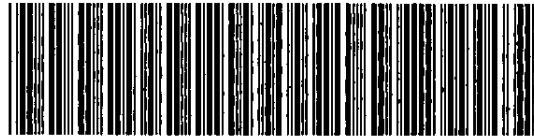
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**COVER LETTER**

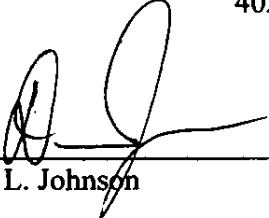
**Delicia M. L. Johnson  
3000 Monticello Place  
Suite 307  
Orlando, FL 32835**

Department of State  
Division of Corporations  
Corporate Filings  
PO Box 6327  
Tallahassee, FL 32314

**Subject: Esperanza Capital Management, Inc.**

I enclose **an original** and 2 copies of the Articles of Incorporation and fees of \$78.75 for filing and a certified copy.

FROM: Delicia M. L. Johnson  
3000 Monticello Place  
Suite 307  
Orlando, Florida 32835  
402-218-7099



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Delicia M. L. Johnson

**Articles of Incorporation**

Pursuant to Chapter 607 or 621 F.S. (profit), the undersigned incorporator submits the following Articles of Incorporation:

- Article I: The name of the corporation shall be: **Esperanza Capital Management, Inc.**
- Article II: The street address of the corporation's initial registered and principal office is **3000 Monticello Place, Suite 307, Orlando, FL 32835**, and the name of its initial registered agent at this address is **Delicia M. L. Johnson**.
- Article III: The purpose of Esperanza Capital Management, Inc. is to conduct business for any lawful purpose including, but not limited to, providing financial services, management of capital including but not limited to real property, stocks and or bonds.
- Article IV: Esperanza Capital Management, Inc. is authorized to issue one class of common shares. The total number of such shares it is authorized to issue is **100,000**.
- Article V: The name and address of the Chief Executive Officer of Esperanza Capital Management, Inc. is: **Delicia M. L. Johnson, 3000 Monticello Place, Suite 307, Orlando, FL 32835**.
- Article VI: The name and address of the registered agent is: **Delicia M. L. Johnson, 3000 Monticello Place, Suite 307, Orlando, FL 32835**.
- Article VII: The name and address of the Incorporator is: **Delicia M. L. Johnson, 3000 Monticello Place, Suite 307, Orlando, FL 32835**.

.....  
*Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.*

  
\_\_\_\_\_  
**Delicia M. L. Johnson, Registered Agent/Incorporator**

**Date**

6-21-07

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