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Florida Department of State

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FLORIDA PROFIT/NON PROFIT CORPORATION

SFO HOLDINGS, INC.

Certificate of Status	0
Certified Copy	1
Page Count	04
Estimated Charge	\$78.75

2007 JUH -4 AH 10: 50
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ARTICLES OF INCORPORATION

OF

SFO HOLDINGS, INC.

The undersigned incorporator, for the purpose of forming a corporation for profit under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

ARTICLE 1

Name

The name of the corporation is:

SFO HOLDINGS, INC.

ARTICLE II

Purpose

The corporation is organized for the purpose of transacting any and all lawful business for which corporations may be formed under the Florida Business Corporation Act, and all amendments and supplements thereto, or any law enacted to take the place thereof (collectively, the "Act").

ARTICLE III

Authorized Capital

The corporation is authorized to issue: (a) One Thousand (1,000) shares of Class A Voting Common Stock, with a par value of \$0.001 per share; and (b) One Million (1,000,000) shares of Class B Non-Voting Common Stock.

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SECRETARY OF AT

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ARTICLE IV

Address

The principal office and mailing address of the corporation is:

275 Fontainebleau Boulevard, Suite 105 Miami, Florida 33172

ARTICLE V

Registered Office and Agent

The street address of the corporation's initial registered office is 1395 Brickell Avenue, 14th Floor, Miami, Florida 33131. The name of the initial registered agent at such office is Fabian A. Pal, Esq..

ARTICLE VI

Indemnification

- (a) The corporation shall indemnify, or advance expenses to, to the fullest extent authorized or permitted by the Act, any person made, or threatened to be made, a party to any action, suit or proceeding by reason of the fact that he: (i) is or was a director of the corporation; (ii) is or was an officer of the corporation, provided that he is or was at the time a director of the corporation; or (iii) is or was serving at the request of the corporation as a director, officer, agent or employee of another corporation, partnership, joint venture, trust or other enterprise, provided that he is or was at the time a director of the corporation.
- (b) Except for those persons entitled to indemnification pursuant to subparagraph (a) of this Article VI, the Board of Directors of the corporation shall have, unless otherwise expressly prohibited by the Act, the sole and exclusive discretion, on such terms and conditions as it shall determine, to indemnify, or advance expenses to, any person made, or threatened to be made, a party to any action, suit or proceeding by reason of the fact that he is or was an officer, employee or agent of the corporation, or is or was serving at the request of the corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise.

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(c) Except for those persons entitled to indomnification pursuant to subparagraph (a) of this Article VI, no person may apply for indemnification or advancement of expenses to any court of competent jurisdiction.

ARTICLE VII

Incorporator

The name and address of the incorporator of the corporation are Fabian A. Pal, 1395 Brickell Avenue, 14th Floor, Miami, Florida 33131.

ARTICLE VIII

Board of Directors

This corporation shall have at least one (1) director. The number of directors may be either increased or decreased from time to time by amendment to the By-Laws adopted by the stockholders. The duties and manner of electing or appointing directors shall be as set forth in the By-Laws of the corporation.

The names and addresses of the initial directors, who, unless otherwise provided by law or the corporation's By-Laws, shall serve in such capacity for the first year of existence of the corporation or until their successors are elected or appointed and have qualified, whichever occurs sooner, are as follows:

Noel Gonzalez 275 Fontainebleau Blvd., Suite 105 Miami, Florida 33172 Laurie Gonzalez 275 Fontainebleau Blvd., Suite 105 Miami, Florida 33172

Fahian A Pal

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ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

Having been named as registered agent for the above-named corporation at the place designated in these Articles of Incorporation. Thereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Fabian A. Pal

SECRETARY OF STATE

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