

**Electronic Articles of Incorporation  
For**

P07000058599  
FILED  
May 15, 2007  
Sec. Of State  
Ipooe

BILBOTY USA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

BILBOTY USA, INC.

**Article II**

The principal place of business address:

800 BRICKELL AVENUE  
400  
MIAMI, FL. 33131

The mailing address of the corporation is:

800 BRICKELL AVENUE  
400  
MIAMI, FL. 33131

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

10,000

**Article V**

The name and Florida street address of the registered agent is:

PIERRE T BOURGOIGNIE  
1200 ANASTASIA AVENUE  
410  
CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: PIERRE T. BOURGOIGNIE

### **Article VI**

The name and address of the incorporator is:

PIERRE T. BOURGOIGNIE  
1200 ANASTASIA AVENUE  
410  
CORAL GABLES, FL 33134

Incorporator Signature: PIERRE T. BOURGOIGNIE

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PD  
FABIENNE DECUYPERE  
800 BRICKELL AVENUE, SUITE 400  
MIAMI, FL. 33131

Title: SD  
CHRISTOPHE GRIGNON  
800 BRICKELL AVENUE, SUITE 400  
MIAMI, FL. 33131

### **Article VIII**

The effective date for this corporation shall be:

05/15/2007