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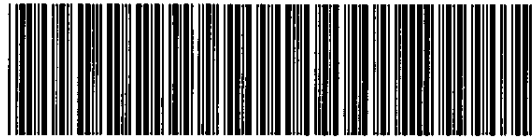
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C.S. 12-26

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VALIDATION ONLY

11/30/04

Carol Sokolow, CPA

Requestor's Name

9000 S. Dadeland Blvd #700

Address

Miami FL 33156

City

State

ZIP

Phone

CORPORATION(S) NAME

R & D Property Management, Inc.

☒ Profit

☐ NonProfit

☐ Amendment

☐ Merger

☐ Foreign

☐ Dissolution

☐ Mark

☐ Limited Partnership

☐ Annual Report

☐ Other

☐ Reinstatement

☐ Reservation

☐ Change of Registered Agent

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FLORIDA DEPARTMENT OF STATE  
Division of Corporations

December 4, 2006

EMPIRE

SUBJECT: R & D PROPERTY MANAGEMENT, INC.  
Ref. Number: W06000052337

RECEIVED  
DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
2006 DEC 22 AM 10:17  
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TO ACKNOWLEDGE  
SUFFICIENCY OF FILING

We have received your document for R & D PROPERTY MANAGEMENT, INC. and your check(s) totaling \$87.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity.

Please select a new name and make the correction in all appropriate places. One or more major words may be added to make the name distinguishable from the one presently on file.

**Adding "of Florida" or "Florida" to the end of a name is not acceptable.**

An effective date may be added to the Articles of Incorporation **if a 2007 date is needed**, otherwise the date of receipt will be the file date. **A separate article must be added to the Articles of Incorporation for the effective date.**

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6047.

Carolyn Lewis  
Document Specialist  
New Filing Section

Letter Number: 606A00069412

# ARTICLES OF INCORPORATION

In compliance with Chapter 607 and /or Chapter 621, F.S. (Profit)

## ARTICLE I NAME

The name of the corporation shall be:

Blue Horseshoe Research and Development, Inc.

## ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailing address is:

200 W. Cypress Creek Road, Ste. 210  
Ft. Lauderdale, FL 33309

## ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

To engage in property management and other related real estate activities.

## ARTICLES IV SHARES

The number of shares of stock is:

The maximum number of shares of stock with \$1 par value that this corporation is authorized to have outstanding at any one time is two thousand five hundred.

## ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s):

Christine DeBratto Director, President

200 W. Cypress Creek Road., Ste. 210  
Ft. Lauderdale, FL 33309

## ARTICLE VI REGISTERED AGENT

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

Carol Sokolow, C.P.A.  
9500 S. Dadeland Blvd., Ste. 700  
Miami, FL 33156

## ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

Carol Sokolow, C.P.A.  
9500 S. Dadeland Blvd., Ste. 700  
Miami, FL 33156

\*\*\*\*\*  
*Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity*

Carol Sokolow  
Signature/Registered Agent

11/29/06  
Date

Carol Sokolow  
Signature/Incorporator

11/29/06  
Date

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