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FLORIDA PROFIT/NON PROFIT CORPORATION

MASSIRMAN MANAGEMENT, INC.

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ARTICLES OF INCORPORATION OF MASSIRMAN MANAGEMENT, INC.

ARTICLE I - NAME AND BUSINESS ADDRESS

The name of this Corporation is Massirman Management, Inc. Its principal office address and business mailing address is 444 Brickell Avenue, Suite 340, Miami, Florida 33131.

ARTICLE II - DURATION

The Corporation shall have a perpetual existence.

ARTICLE III - PURPOSE

The purpose of this Corporation is to engage in any activities or business permitted under the Laws of the United States and Florida.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares which this Corporation is authorized to have outstanding at any time is 10,000 shares of common stock, having a par value of \$.01 per share.

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this Corporation shall be 1201 Hays Street, Tallahassee, Florida 32301, and the initial registered agent of this corporation at such office shall be Corporation Service Company, who upon accepting this designation agrees to comply with the provisions of Chapters 48 and 607, Florida Statutes as amended from time to time, with respect to keeping an office open for service of process.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

The initial Board of Directors shall consist of one member. The number of directors may be increased or decreased from time to time by vote of the Board of Directors, but in no case shall the number of directors be less than one nor more than nine. The name and address of the director constituting the initial Board of Directors is:

<u>Name</u>

Address

Jay H. Massirman

4444 Brickell Avenue Suite 340 Miami, Florida 32301

ARTICLE VII - INCORPORATOR

The name and street address of the person signing these Articles of Incorporation is:

Name

Address

Carlos A. Mas, Esq.

2525 Ponce De Leon Boulevard

Suite 400

Coral Gables, Florida 33134

Dated: December 21, 2006

Carlos A. Mas, Incorporator

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for Massirman Management, Inc., at the place designated in the Articles of Incorporation, Corporation Service Company agrees to act in this capacity and is familiar with, and accepts, the obligations of such position, and agrees to comply with the provisions of Section 48.091, <u>Florida Statutes</u>, relative to keeping open such office.

Dated: December 21, 2006

Corporation Service Company

its:

Joyce L. Markley

SECRETARY OF STATE