Electronic Articles of Incorporation For

P06000147825 FILED November 29, 2006 Sec. Of State

ALAN JAY FORD LINCOLN MERCURY, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

ALAN JAY FORD LINCOLN MERCURY, INC.

Article II

The principal place of business address:

2003 U.S. 27 SOUTH SEBRING, FL. 33870

The mailing address of the corporation is:

2003 U.S. 27 SOUTH SEBRING, FL. 33870

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1000

Article V

The name and Florida street address of the registered agent is:

RAYMOND RAFOOL 150 WEST FLAGLER STREET SUITE 1400 MIAMI, FL. 33130 I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: RAYMOND J. RAFOOL

Article VI

The name and address of the incorporator is:

ALAN JAY WILDSTEIN 2003 U.S. 27 SOUTH

SEBRING, FL 33870

Incorporator Signature: ALAN JAY WILDSTEIN

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P/D ALAN J WILDSTEIN 2003 U.S. 27 SOUTH SEBRING, FL. 33870

Article VIII

The effective date for this corporation shall be:

11/29/2006

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