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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

90-88-11
2006

ARTICLES OF INCORPORATION
OF
VARIABLE MANAGEMENT, INC.

ARTICLE 1 – NAME

The name of this corporation is Variable Management, Inc.

ARTICLE II – ADDRESSES

The principal office of this corporation is 11712 Brenford Crest Dr, Riverview, FL 33569 and the mailing address is 11705 Boyette Rd., #441, Riverview, FL 33565.

ARTICLE III – PURPOSE

This corporation is organized for the purpose of transacting any and all lawful business, including acting as Trustee.

ARTICLE IV – CAPITAL STOCK

This corporation is authorized to issue 7,500 shares of no par value common stock.

ARTICLE V – INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be increased or decreased from time to time by the by-laws, but shall never be less than one (1). The name and address of the initial director of this corporation is John C Rudy, 11705 Boyette Rd., #441, Riverview, FL 33565.

ARTICLE VI – INITIAL RESIDENT AGENT

The registered office address of this corporation is 11712 Brenford Crest Dr, Riverview, FL 33569; the initial resident agent of this corporation at that address is John C Rudy.

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ARTICLE VII – INCORPORATOR

The name and address of the person signing these articles is John C Rudy, 11705 Boyette Rd., #441, Riverview, FL 33565.

ARTICLE VIII – PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he/she already holds, shall have the right to purchase his/her pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE IX – POWERS

This corporation shall have the power to act as Trustee, as well as all of the corporate powers enumerated in the Florida Statute covering corporations.

ARTICLE X – INDEMNIFICATION

Except as provided in Florida Statute #621, no officer, stockholder, director, agent or employee shall be held personally liable when acting in official capacity on company business. The corporation shall indemnify any current or former officer, stockholder, director, agent or employee to the full extent permitted by law.

ARTICLE XI – AMENDMENTS

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

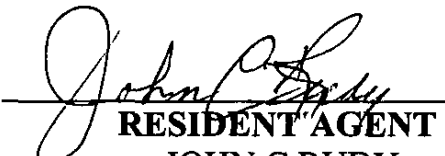
ARTICLE XII – DURATION AND EFFECTIVE DATE

This corporation shall exist perpetually, **commencing on the date of signing.**

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 21st day of November, 2006.


INCORPORATOR

I am familiar with the duties of resident agent, and hereby accept the duties and obligations contained in #607.325, Florida Statutes covering VARIABLE MANAGEMENT, INC.


RESIDENT AGENT
JOHN C RUDY
11712 Brenford Crest Dr.
Riverview, FL 33569