

Division of Corporations

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Florida Department of State  
Division of Corporations  
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**FLORIDA PROFIT/NON PROFIT CORPORATION****Kathryn M. Glynn, M.D., M.S., P.A.**

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**ARTICLES OF INCORPORATION  
OF  
KATHRYN M. GLYNN, M.D., M.S., P.A.**

The undersigned files with the Secretary of State of the State of Florida these Articles of Incorporation for the purpose of forming a professional service corporation for profit in accordance with the laws of the State of Florida.

**ARTICLE I**

**Name**

The name of this professional service corporation shall be:

Kathryn M. Glynn, M.D., M.S., P.A.

**ARTICLE II**

**Address**

The address of the principal office and the mailing address of this professional service corporation shall be:

18107 Goesel Dr.  
Tinley Park, Illinois 60477-8668

**ARTICLE III**

**Nature of Business**

This professional service corporation may engage in each and every aspect of the general practice of anesthesiology medicine but only through its officers, employees and agents who are duly licensed or otherwise legally authorized to render such professional services; and engage in any and every other activity permitted from time to time for a professional service corporation so formed to engage in.

**ARTICLE IV**

**Capital Stock**

The total number of shares of capital stock authorized to be issued by the professional service corporation shall be 10,000 shares having a par value of \$.01 per share. Each of the said shares of stock shall entitle the holder to one (1) vote at any meeting of the shareholders. All or any part of said capital stock may be paid for in cash, in property or in labor or services actually performed for the professional service corporation and valued at a fair valuation to be fixed by the Board of Directors at a meeting called for such purpose. All stock when issued shall be paid for and shall be nonassessable.

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**ARTICLE V**  
**Registered Office and Registered Agent**

The street address of the professional service corporation's initial registered office is 101 East Kennedy Boulevard, Suite 3700, Tampa, Florida 33602, and the name of the professional service corporation's initial registered agent at such address is John C. Connery, Jr. The professional service corporation may change its registered office or its registered agent or both by filing with the Department of State of the State of Florida a statement complying with Section 607.0502, Florida Statutes.

**ARTICLE VI**  
**Incorporator**

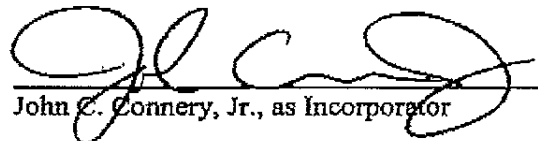
The name and address of the incorporator of this professional service corporation is as follows:

<u>Name</u>	<u>Address</u>
John C. Connery, Jr.	101 East Kennedy Boulevard Suite 3700 Tampa, Florida 33602

**ARTICLE VII**  
**Initial Board Of Directors**

The corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time, as provided in the bylaws. The name of the initial director is Kathryn M. Glynn, M.D.

EXECUTED: July 11, 2006

  
John C. Connery, Jr., as Incorporator

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**REGISTERED AGENT CERTIFICATE**

Having been named to accept service of process for the above stated professional service corporation, I accept appointment as its agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Signature:

  
John C. Connery, Jr.

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