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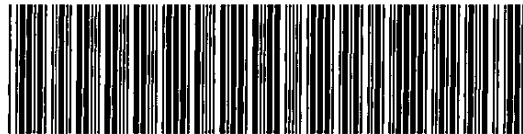
(Business Entity Name)

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FILED  
06 JUN - 1 AM 11:08  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

for 6/2/06

May 25, 2006

FILED

06 JUN -1 AM 11: 08

State of Florida  
Department of State  
Corporate Division  
Post Office Box 6327  
Tallahassee, FL 32314

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**RE: Incorporation of NEW ERA COMMUNICATIONS CORPORATION**

Gentlemen:

We are hereby presenting your department with the necessary documents for the incorporation of the above named company. Enclosed is an original and one copy of the Articles of Incorporation. Please file the original in your offices and return the stamped copy to us.

Also enclosed is a check in the amount of \$78.50 covering the Filing Fee for Articles of Incorporation.

Your attention to the above matter will be greatly appreciated.

Sincerely,



Miriam M. Gonzalez  
POB 350751

Jose Marti Station  
Miami, FL 33135-0751

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Articles of Incorporation of  
**NEW ERA COMMUNICATIONS CORPORATION**

**ARTICLE I - NAME**

The name of this Corporation is **NEW ERA COMMUNICATIONS CORPORATION**.  
Post Office Box 35071  
Miami, Florida 33135

**ARTICLE II - DURATION**

This Corporation shall have perpetual existence commencing on the date of the filing of these Articles with the Florida Department of State.

**ARTICLE III - PURPOSE**

This Corporation is organized for the purpose of corporate communications, publishing, and radio and television broadcasting, as well as transacting any or all lawful business for which corporations may be incorporated under Chapter 607, Florida Statutes, as now exists or may hereafter be amended.

**ARTICLE IV - CAPITAL STOCK**

This Corporation is authorized to issue One Thousand (1,000) shares of Ten Dollars (\$10.00) par value common stock that shall be designated as *Common Shares*.

**ARTICLE V - PRE-EMPTIVE RIGHTS**

Every shareholder, upon the sale for cash of any new stock of this corporation, shall have the right to purchase his pro-rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

**ARTICLE VI - REGISTERED AGENT NAME AND ADDRESS**

The name and street address of the initial registered agent of this corporation is **Miriam M. Gonzalez, 1393 SW 1 Street, Miami, FL 33135.**

**ARTICLE VII - INITIAL BOARD OF DIRECTORS**

This Corporation shall have three Directors constituting the initial Board of Directors. The number of directors may be either increased or decreased according to the Bylaws of the Corporation; however, there shall never be less than one Director nor more than five. The name, position, and address of each member of the initial Board of Directors of the Corporation are:

Helen A. Murphy  
Director/President  
POB 350751  
Jose Marti Station  
Miami, FL 33135

Norman Hutchinson  
Director/Vice President  
POB 350751  
Jose Marti Station  
Miami, FL 33135

Onel Garcia  
Dir./Secretary-Treasurer  
POB 350751  
Jose Marti Station  
Miami, FL 33135

### ARTICLE VIII - INCORPORATORS

The name and address of the Incorporators signing these articles is:

Helen A. Murphy  
Director/President  
POB 350751  
Jose Marti Station  
Miami, FL 33135

Onel Garcia  
Director/Secretary-Treasurer  
POB 350751  
Jose Marti Station  
Miami, FL 33135

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TALLAHASSEE, FLORIDA

### ARTICLE IX - INDEMNIFICATION

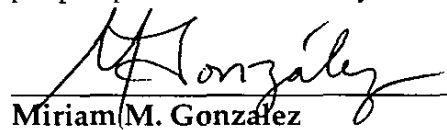
The Corporation shall indemnify any Officer or Director or any former officer or director, to the full extent permitted by law.

### ARTICLE X - AMENDMENT

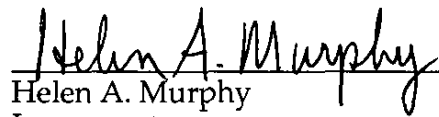
This Corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, by a majority vote of the Board of Directors, and any right conferred upon the shareholders is subject to this reservation.

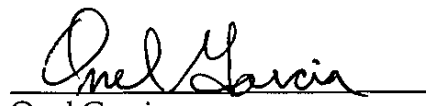
### ARTICLE XI - ACKNOWLEDGMENT AND CONSENT OF REGISTERED AGENT

Having been named to accept service of process for the Corporation named above, at the place designated in these Articles of Incorporation, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper performance of my duties.

  
Miriam M. Gonzalez  
Registered Agent

IN WITNESS WHEREOF, the undersigned Incorporators have executed these Articles of Incorporation on the First day of May 2006.

  
Helen A. Murphy  
Incorporator

  
Onel Garcia  
Incorporator