

**Electronic Articles of Incorporation  
For**

P06000067105  
FILED  
May 11, 2006  
Sec. Of State  
jshivers

GRAM HOLDINGS, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

GRAM HOLDINGS, INC.

**Article II**

The principal place of business address:

2600 DOUGLAS ROAD  
913  
CORAL GABLES, FL. US 33134

The mailing address of the corporation is:

2600 DOUGLAS ROAD  
913  
CORAL GABLES, FL. US 33134

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

10

**Article V**

The name and Florida street address of the registered agent is:

EMILIO MORAN  
2600 DOUGLAS ROAD  
913  
CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: EMILIO MORAN

### **Article VI**

The name and address of the incorporator is:

EMILIO MORAN  
2600 DOUGLAS ROAD  
913  
CORAL GABLES, FL 33134

Incorporator Signature: EMILIO MORAN

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
ALBERTO MORAN  
2600 DOUGLAS ROAD #913  
CORAL GABLES, FL. 33134 US

Title: VP  
GILBERT ARCIA  
2600 DOUGLAS ROAD #913  
CORAL GABLES, FL. 33134 US

Title: VP  
ROLANDO MASFERRER  
2600 DOUGLAS ROAD #913  
CORAL GABLES, FL. 33134 US

Title: VP  
EMILIO MORAN  
2600 DOUGLAS ROAD #913  
CORAL GABLES, FL. 33134 US

### **Article VIII**

The effective date for this corporation shall be:

05/11/2006