

**Electronic Articles of Incorporation  
For**

P06000039921  
FILED  
March 20, 2006  
Sec. Of State  
jshivers

SALEM HOLDINGS INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

SALEM HOLDINGS INC

**Article II**

The principal place of business address:

11320 ISLAND SHORE DR  
JACKSONVILLE, FL. US 32218

The mailing address of the corporation is:

11320 ISLAND SHORE DR  
JACKSONVILLE, FL. US 32218

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1500 COMMON SHARES PAR VALUE \$0.01

**Article V**

The name and Florida street address of the registered agent is:

EDWARD A LAVANT  
11320 ISLAND SHORE DR  
JACKSONVILLE, FL. 32218

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: EDWARD A. LAVANT

### **Article VI**

The name and address of the incorporator is:

EDWARD A. LAVANT  
11320 ISLAND SHORE DR

JACKSONVILLE, FL 32218

Incorporator Signature: EDWARD A. LAVANT

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P, T  
EDWARD A LAVANT  
11320 ISLAND SHORE DR  
JACKSONVILLE, FL. 32218 US

Title: VP  
SUPERAH W LAVANT  
11320 ISLAND SHORE DR  
JACKSONVILLE, FL. 32218 US

Title: S  
MARGARET LAVANT  
11320 ISLAND SHORE DR  
JACKSONVILLE, FL. 32218 US