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Florida Department of State  
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## To:

Division of Corporations  
Fax Number : (850)205-0381

## From:

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305)672-0686  
Fax Number : (305)672-9110

## FLORIDA PROFIT/NON PROFIT CORPORATION

## GRUPO USA, INC.

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## ARTICLES OF INCORPORATION

### Article I. Name

The name of this Florida corporation is:  
GRUPO USA, INC.

### Article II. Address

The Corporation's mailing address is:  
GRUPO USA, INC.  
c/o Rosa Labrit  
10200 Sunset Drive  
Miami FL 33173

### Article III. Registered Agent

The name and address of the Corporation's registered agent is:  
Rosa Labrit  
10200 Sunset Drive  
Miami FL 33173

### Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:  
Rodolfo Hernandez  
Stephen P. Barlon  
Rosa Labrit  
Lillian M. Mendez

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Corporate Creations International Inc.  
941 Fourth Street  
Miami Beach FL 33139  
(305) 672-0686

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Article V. Capital Stock

The Corporation shall have the authority to issue 2,000 shares of common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is:

Corporate Creations International Inc.  
941 Fourth Street  
Miami Beach FL 33139

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on March 10, 2006.

The undersigned incorporator executed these Articles of Incorporation on March 10, 2006.



\_\_\_\_\_  
CORPORATE CREATIONS INTERNATIONAL INC.  
Franco E. Cammarata Vice President and Counsel  
by D. Stoutt as attorney-in-fact

Corporate Creations International Inc.  
941 Fourth Street  
Miami Beach FL 33139  
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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

CORPORATION:  
**GRUPO USA, INC.**

REGISTERED AGENT/OFFICE:

**Rosa Labrit  
10200 Sunset Drive  
Miami FL 33173**

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



\_\_\_\_\_  
ROSA LABRIT

by D. Stoutt as attorney-in-fact

Date: 3/13/2006.

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