

FROM : LAZARUS
Division of Corporations

FAX NO. : 3052201440

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Florida Department of State
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FLORIDA PROFIT/NON PROFIT CORPORATION

J & M TRUCKING , CORP.

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CARRERA AND AMADOR

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ARTICLES OF INCORPORATION
OF
J & M TRUCKING, CORP.

ARTICLE I

NAME:

The name of this corporation is: J & M TRUCKING, CORP.

ARTICLE II

PURPOSE:

This corporation may engage in any lawful business for which a corporation may be incorporated in the State of Florida.

ARTICLE III

CAPITAL STOCK

This corporation is authorized to issue 1,000,000 shares of common stock of \$0.01 par value each.

ARTICLE IV

PREEMPTIVE RIGHTS

The corporation elects to have preemptive rights.

ARTICLE V

RESTRICTIONS ON TRANSFER OF SHARES

The bylaws of this corporation may impose restrictions on the transfer or

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registration of its shares for any reasonable purpose and such restrictions shall be binding on the holder or a transferee of the holder, pursuant to Section 607.0627 of the Florida Business Corporation Act, as presently enacted.

ARTICLE VI**MAIN PLACE OF BUSINESS, INITIAL REGISTERED OFFICE AND AGENT**

The initial registered office, and mailing address of the Corporation is:

780 N.W. LEJEUNE ROAD, SUITE 423, MIAMI, FLORIDA 33126, and the

Registered Agent is: JUAN M. CARRERA, ESQ. at 780 N.W. LEJEUNE ROAD,

SUITE 423, MIAMI, FLORIDA 33126.

ARTICLE VII**INITIAL BOARD OF DIRECTORS**

The corporation shall have the number of directors specified in the by-laws. The number of directors may be either increased or decreased from time to time, in the manner provided in the by-laws.

This corporation reserves the rights granted by Section 607.0732(1)(a) of the Florida Statutes, as presently enacted, of eliminating the board of directors or of restricting its discretionary powers.

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ARTICLE VIII

INCORPORATORS

The names and addresses of the persons signing these articles are:

NameStreet Address:LANDRIA VARELA14382 SW 160TH TERRACE
MIAMI, FLORIDA 33177ARTICLE IX

OFFICERS

This corporation shall have the officers described in its by-laws or appointed by the board of directors in accordance with the by-laws.

A duly appointed officer of this corporation may appoint one or more assistant officers to help the officer so-appointing in such officer's functions.

ARTICLE X

BY-LAWS

The power to adopt, alter, amend or repeal by-laws, shall be vested in the Board of Directors.

The power to adopt initial by-laws corresponds to the incorporators, or to the first Board of Directors. The power to amend the initial by-laws corresponds to the Board of Directors, but only the shareholders may adopt emergency by-laws.

This corporation may give oral notice in any case where notice to shareholders,

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directors or officers is required or convenient, but notice to this corporation shall always be in writing, in the manner set forth in Section 607.0141 of the Florida Statutes as presently enacted.

ARTICLE XI

PROCEDURE IN CASE OF DEADLOCK

In case of deadlock in any decision to be made by the Board of Directors and/or the shareholders, no director or shareholder shall seek dissolution of the corporation, but, instead, the dispute shall be submitted for decision to a panel of three persons who are either attorneys or certified public accountants, authorized to practice in Florida; two of such persons shall be selected, one each, by the parties in deadlock; the third shall be chosen by the two persons selected by the parties in deadlock. If any party refuses to appoint the attorney or certified public accountant the other party may petition the Dade County Bar Association and/or the Dade County CPA Association, to nominate, in the stead of the non-nominating party, an attorney or certified public accountant, and the attorney or any certified public accountant so nominated shall be considered as nominated by the party or parties which have refused or neglected to nominate pursuant to this Article. The parties in deadlock shall have thirty days, from the date of the deadlock, to nominate the attorney or certified public accountant, pursuant to the foregoing.

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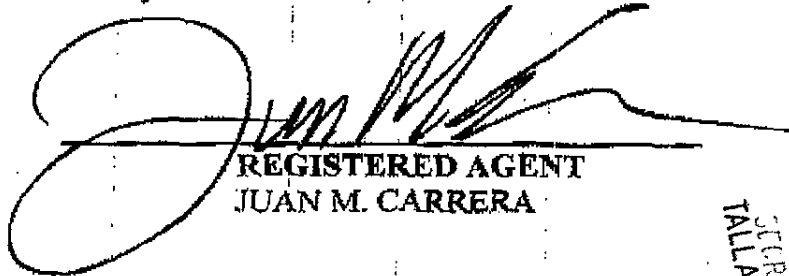
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REGISTERED AGENT

HAVING BEEN NAMED to accept service of process for the above stated corporation at the place designated above, I hereby agree to act in this capacity and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.



REGISTERED AGENT
JUAN M. CARRERA

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