Electronic Articles of Incorporation For

P06000023632 FILED February 16, 2006 Sec. Of State

SPIRIT RENT-A-CAR, INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: SPIRIT RENT-A-CAR, INC

Article II

The principal place of business address:

2275 STATE ROAD 84 MARINA MILE ROAD
FORT LAUDERDALE, FL. 33312

The mailing address of the corporation is:

1600 CYPRESS POINTE DRIVE CORAL SPRINGS, FL. 33071

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1000

Article V

The name and Florida street address of the registered agent is:

KAREN L MCCARTHY 1600 CYPRESS POINTE DRIVE CORAL SPRINGS, FL. 33071 I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: KY MCCARTHY

Article VI

The name and address of the incorporator is:

KAREN MCCARTHY 1600 CYPRESS POINTE DRIVE

CORAL SPRINGS

Incorporator Signature: KY MCCARTHY

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: VP KAREN Y MCCARTHY 1600 CYPRESS POINTE DRIVE CORAL SPRINGS, FL. 33071

Article VIII

The effective date for this corporation shall be: 02/14/2006

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