

**Electronic Articles of Incorporation  
For**

P06000013305  
FILED  
January 26, 2006  
Sec. Of State  
tburch

UNIVERSAL MARKETING ASSOCIATES, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

UNIVERSAL MARKETING ASSOCIATES, INC.

**Article II**

The principal place of business address:

8300 NW 53 STREET  
101  
MIAMI, FL. US 33166

The mailing address of the corporation is:

8300 NW 53 STREET  
101  
MIAMI, FL. US 33166

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

ALVARO A SAENZ  
8300 NW 53 STREET  
101  
MIAMI, FL. 33166

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: ALVARO SAENZ

### **Article VI**

The name and address of the incorporator is:

ALVARO SAENZ  
8300 NW 53 STREET  
101  
MIAMI, FL 33166

Incorporator Signature: ALVARO SAENZ

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P/S  
ALVARO A SAENZ  
8300 NW 53 STREET SUITE 101  
MIAMI, FL. 33166 US

Title: VP  
JAN GJURINOVIC  
5959 NW 37 ST SUITE 135  
VIRGINIA GARDENS, FL. 33166 US

### **Article VIII**

The effective date for this corporation shall be:

01/20/2006