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May 09 1997 8:00am
Secretary of State

PROFIT
CORPORATION
ANNUAL REPORT
1997



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # P05196 (1)
1. Corporation Name
PURINA MILLS, INC.



Principal Place of Business Mailing Address
1401 S. HANLEY ROAD 1401 S. HANLEY ROAD
ST. LOUIS MO 63144 ST. LOUIS MO 63144-2802

3. Date Incorporated or Qualified 03/05/1985 3a. Date of Last Report 05/01/1996
4. FEI Number 43-1359249 Applied For Not Applicable
5. Certificate of Status Desired ☐ \$8.75 Additional Fee Required
6. Election Campaign Financing Trust Fund Contribution ☐ \$5.00 May Be Added to Fees
8. This corporation has liability for intangible tax under s. 199.032, Florida Statutes ☐ Yes ☒ No

2. Principal Place of Business 2a. Mailing Address
21 Suite, Apt. #, etc. 26 Suite, Apt. #, etc.
22 City & State 27 City & State
23 Zip 28 Zip
24 Country 29 Country 30 Country

9. Name and Address of Current Registered Agent

CT CORPORATION SYSTEM
1200 S. PINE ISLAND ROAD
PLANTATION FL 33324

10. Name and Address of New Registered Agent

81 Name
82 Street Address (P.O. Box Number is Not Acceptable)
83
84 City FL 85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____

12. OFFICERS AND DIRECTORS
TITLE P ☐ DELETE
NAME ABBOTT, P.L.
STREET ADDRESS 1401 S HANLEY
CITY - ST - ZIP ST. LOUIS MO
TITLE VP ☐ DELETE
NAME ALEXANDER, I.R.
STREET ADDRESS 1401 S HANLEY RD
CITY - ST - ZIP ST LOUIS MO
TITLE D ☐ DELETE
NAME OEHMIG, WILLIAM C
STREET ADDRESS 8 GREENWAY PLAZA, STE 702
CITY - ST - ZIP HOUSTON TX
TITLE VP ☐ DELETE
NAME RAMSBOTTOM, ND
STREET ADDRESS 1401 S HANLEY RD
CITY - ST - ZIP ST LOUIS MO
TITLE TO ☐ DELETE
NAME MEINZ, D. G.
STREET ADDRESS 1401 S. HANLEY
CITY - ST - ZIP ST. LOUIS MO
TITLE D ☒ DELETE
NAME BLOCK, J R
STREET ADDRESS 201 PARK WASHINGTON CT
CITY - ST - ZIP FALLS CHURCH VA

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12
1.1 TITLE ☐ Change ☐ Addition
1.2 NAME
1.3 STREET ADDRESS
1.4 CITY - ST - ZIP
2.1 TITLE VICE PRESIDENT ☒ Change ☐ Addition
2.2 NAME
2.3 STREET ADDRESS
2.4 CITY - ST - ZIP
3.1 TITLE ☐ Change ☐ Addition
3.2 NAME
3.3 STREET ADDRESS
3.4 CITY - ST - ZIP
4.1 TITLE ☐ Change ☐ Addition
4.2 NAME
4.3 STREET ADDRESS
4.4 CITY - ST - ZIP
5.1 TITLE ☐ Change ☐ Addition
5.2 NAME
5.3 STREET ADDRESS
5.4 CITY - ST - ZIP
6.1 TITLE ☐ Change ☐ Addition
6.2 NAME
6.3 STREET ADDRESS
6.4 CITY - ST - ZIP

14. I do hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes, and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE: D.G. Mainz D.G. Mainz 4/16/97 314-768-4127
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (9/96)

PURINA MILLS, INC.

FEIN: 43-1359249

| TITLE | OFFICERS | BUSINESS ADDRESS |
|---|-----------------------|---|
| President, Chief Executive Officer and Assistant Secretary | David L. Abbott | 1401 S. Hanley Rd. St. Louis, MO 63144 |
| Executive Vice President, Chief Financial Officer, Treasurer and Assistant Secretary | Ian R. Alexander | 1401 S. Hanley Rd. St. Louis, MO 63144 |
| Vice President, Purchasing, Transportation and Formulation | Nile D. Ramsbottom | 1401 S. Hanley Rd. St. Louis, MO 63144 |
| Vice President, Research and Marketing | Duncan M. Highmark | 1401 S. Hanley Rd. St. Louis, MO 63144 |
| Vice President and General Manager, Central Region | Arnold E. Sumner, Jr. | 2472 West State Rd. 28 Frankfort, IN 46041 |
| Vice President and General Manager, Northeast Region | John T. Zerbe | St. John's Church Rd. Camphill, PA 17011 |
| Vice President and General Manager, Southwest Region | Perry Mooneyham | 1501 East 4th St. Fort Worth, TX 76102 |
| Vice President and General Manager, Western Region | Rick L. Bowen | 9200 East 90th Ave. Henderson, CO 80640 |
| Vice President, General Counsel and Secretary | August F. Ottinger | 1401 S. Hanley Rd. St. Louis, MO 63144 |
| Tax Officer and Assistant Treasurer | Del G. Meinz | 1401 S. Hanley Rd. St. Louis, MO 63144 |
| Treasurer | Jean Q. LaFond | 1401 S. Hanley Rd. St. Louis, MO 63144 |

PURINA MILLS, INC.

FEIN: 43-1359249

| <u>TITLE</u> | <u>DIRECTORS</u> | <u>BUSINESS ADDRESS</u> |
|-----------------------|-------------------------|---|
| Chairman of the Board | Paul F. Cornelsen | Cornelsen Associates 400 Chesterfield Center Suite #400 Chesterfield, MO 63017 |
| Director | David L. Abbott | 1401 S. Hanley Rd. St. Louis, MO 63144 |
| Director | Allan R. Dragone | 75 Delafield Isl. Rd. Darien, CT 06820 |
| Director | Frank J. Hevrdejs | The Sterling Group 8 Greenway Plaza Suite #702 Houston, TX 77046 |
| Director | William C. Oehmig | The Sterling Group 8 Greenway Plaza Suite #702 Houston, TX 77046 |
| Director | Jo Ann Smith | 3363 Golf Club Ln. Nashville, TN 37215 |
| Director | Gene G. Stoevers | Moore-Tyler Company 50 Briar Hollow Ln. Suite 490 West Houston, TX 77027 |