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Florida Department of State  
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To:

Division of Corporations  
Fax Number : (850)205-0381

From:

Account Name : CORPDOCUMENTS.COM, INC.  
Account Number : I20050000121  
Phone : (305)824-9333  
Fax Number : (305)824-0380

**FLORIDA PROFIT CORPORATION OR P.A.**

LATIN America Merchandising Associates, Inc.

Certificate of Status	1
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**ARTICLES OF INCORPORATION****ARTICLE I**

The name of this Florida corporation is:  
**Latin America Merchandising Associates, Inc.**

**ARTICLE II**

The Corporation's mailing address is:  
Latin America Merchandising Associates, Inc.  
4197 Braganza Avenue  
Miami, FL 33133

**ARTICLE III**

The Corporation shall have the authority to issue 2000 shares of common stock, par value .01 per share.

**ARTICLE IV**

The name of each initial member of the Corporation's Board of Directors is:

Jose Manuel Puig

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

CorpDocuments.com, Inc.  
8004 NW 154th Street #437  
Miami Lakes FL 33016-5814  
(305) 824-9333

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ARTICLE V

The name and address of the Corporation's registered agent is:

CorpDocuments.com, Inc.  
8004 NW 154th Street #437  
Miami Lakes, FL 33016-5814

ARTICLE VI

The name and address of the incorporator is:

CorpDocuments.com, Inc.  
8004 NW 154th Street #437  
Miami Lakes, FL 33016-5814

ARTICLE VII

These Articles of Incorporation shall become effective and the corporate existence will begin on December 5, 2005.

The undersigned incorporator executed these Articles of Incorporation on December 6, 2005.



CORPDOCUMENTS.COM, INC.  
Maria C. Arias President

CorpDocuments.com, Inc.  
8004 NW 154th Street #437  
Miami Lakes FL 33016-5814  
(305) 824-9333

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**DESIGNATION OF REGISTERED AGENT AND OFFICE**

**NAME OF CORPORATION**

**Latin America Merchandising Associates, Inc.**

**REGISTERED AGENT AND OFFICE**

CorpDocuments.com, Inc.  
8004 NW 154th Street #437  
Miami Lakes, FL 33016-5814

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I AGREE TO ACT AS REGISTERED AGENT TO ACCEPT SERVICE OF PROCESS FOR THE CORPORATION NAMED ABOVE AT THE PLACE DESIGNATED IN THIS DESIGNATION. I AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF THE REGISTERED AGENT DUTIES. I AM FAMILIAR WITH THE OBLIGATIONS AND ACCEPT THE REGISTERED AGENT POSITION.



CORPDOCUMENTS.COM, INC.  
Maria C. Arias, President

Date: December 6, 2005

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