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SECRE TARY CONTAINE
TALLAHASSEE FLORID;

TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: COUG	AR REALTY, INC.				
	(PROPOSED CORPORA	TE NAME – <u>MUST INCL</u>	UDE SUFFIX)		
Enclosed are an orig	ginal and one (1) copy of the art	icles of incorporation and	a check for:		
□ • • • • • • • • • • • • • • • • • • •	C3 Amo ma		F3 40= 40		
2 \$70.00	\$78.75	\$78.75	\$87.50		
Filing Fee	Filing Fee	Filing Fee	Filing Fee,		
	& Certificate of Status	& Certified Copy	Certified Copy		
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rnove Fe	ther Kleinman				
FROM: <u></u>	Name	(Printed or typed)			
	1,001	(11,11,104 0, 1), (11,11)			
	20200 M. Country Club Dr. Cutt				
	20300 W. Country Club Dr. Suite	Address			
		Address			
	Aventura, FL 33180				
	City	, State & Zip			
	305-918-7084		***		
	Daytime'	Telephone number			

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be:

COUGAR REALTY, INC.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailing address is: 20300 W. Country Club Dr. Suite #121 Aventura, FL 33180

ARTICLE III PURPOSE

The purpose for which the corporation is organized is: To facilitate the completion of real-estate transactions

ARTICLE IV SHARES

The number of shares of stock is: 100

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s):

Esther Kleinman - President 20300 W. Country Club Dr. Suite #121 Aventura, FL 33180 Richard Cuenca - Vice President 3064 N.E. 210th St. Aventura, FL 33180

ARTICLE VI REGISTERED AGENT

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

Esther Kleinman 20300 W. Country Club Dr. Suite #121 Aventura, FL 33180

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

Esther Kleinman 20300 W. Country Club Dr. Suite #121 Aventura, FL 33180

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

Signature/Registered Agent Date

August 29, 2005

Date

Esther Kleinman / Esther Klen-

August 29, 2005

Date

