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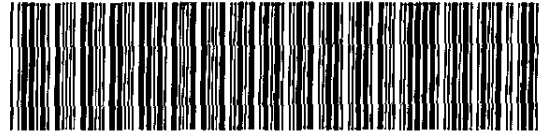
(Business Entity Name)

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DEPT. OF STATE
TALLAHASSEE, FLORIDA

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HARVEY D. ROGERS, P.A.

*Attorney At Law
Courthouse Plaza, Suite 500
28 West Flagler Street
Miami, Florida 33130-1891*

*Harvey D. Rogers, Esq.
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*Florida Department of State
Division of Corporations
P.O.B. 6327
Tallahassee, Florida 32314*

August 2, 2005
Re: Q & M Southern Management Company
Reference No: W05000030891

Gentlemen/Ladies:

Enclosed you will find your correspondence of June 23, 2005 reference to the above Reference Number, along with the Article of Incorporation relating to the above.

Please file the entity and return a copy to my office.

Sincerely yours,

Harvey D. Rogers, Esq.

HDR/mcr
Enclosures



FLORIDA DEPARTMENT OF STATE

Glenda E. Hood
Secretary of State

June 23, 2005

HARVEY D. ROGERS, P.A.
COURTHOUSE PLAZA, SUITE 500
28 WEST FLAGLER STREET
MIAMI, FL 33130-1891

SUBJECT: Q & M HOLDING COMPANY
Ref. Number: W05000030891

We have received your document for Q & M HOLDING COMPANY and your check(s) totaling \$75.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity.

Please select a new name and make the correction in all appropriate places. One or more major words may be added to make the name distinguishable from the one presently on file.

Adding "of Florida" or "Florida" to the end of a name is not acceptable.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6962.

Valerie Ingram
Document Specialist
New Filings Section

Letter Number: 705A00043009

**ARTICLES OF INCORPORATION
OF
Q & M SOUTHERN MANAGEMENT COMPANY**

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**SECRETARY OF STATE
TALLAHASSEE, FLORIDA**

ARTICLE I

The name of this Corporation: ***Q & M Southern Management Company.***

ARTICLE II

This Corporation is organized for the purpose of transacting and authorized to engage in any activity or business which is permitted under the laws of the State of Florida and The United States of America.

ARTICLE III

This Corporation is authorized to issue 7,500 shares of common stock of One (\$ 1.00) Dollar par value. No other class of stock is authorized.

ARTICLE IV

The principal office, mailing address and the initial registered office of this Corporation is: Courthouse Plaza, Suite 500 28 West Flagler Street Miami, Florida 33130-1891, and the name of the initial registered agent of this Corporation, at the above address, who has agreed to serve as the registered agent is: ***Maria V. Quant.***

ARTICLE V

This Corporation reserves the right to amend or repeal any provisions contained in these Articles or any amendment thereto, and rights conferred upon the shareholders is subject to this reservation. All corporate powers shall be exercised by, and the business and affairs of the Corporation shall be managed by a majority vote of the shareholders of this Corporation.

ARTICLE VI

This Corporation shall have One (1) Director initially. The number of the Directors may be either increased or decreased from time to time by the By-Laws of the Corporation, but shall never be less than One (1). The names and addresses of the initial Directors of this Corporation are:

NAME

ADDRESS

Maria V. Quant

***Courthouse Plaza, Suite 500
28 West Flagler Street
Miami, Florida 33130-1891***

ARTICLE VII

The names and addresses of the persons signing these Articles of Incorporation are:

<u>NAME</u>	<u>ADDRESS</u>
<i>Maria V. Quant</i>	<i>Courthouse Plaza, Suite 500 28 West Flagler Street Miami, Florida 33130-1891</i>

ARTICLE VIII

The names and addresses of the initial Officers of this Corporation are:

<u>NAME</u>	<u>ADDRESS</u>	<u>OFFICE</u>
<i>Maria V. Quant</i>	<i>Courthouse Plaza, Suite 500 28 West Flagler Street Miami, Florida 33130-1891</i>	<i>President/Secretary</i>

ARTICLE IX

This Corporation shall have all the corporate powers enumerated in the Florida General Corporation Act, and its amendments and modifications thereof. The Board of Directors and the Shareholders, by a majority vote, shall have the power to adopt, alter, amend or repeal the By-Laws of this Corporation in compliance with the Florida General Corporation Act.

ARTICLE X

The Corporation shall indemnify all Officers or Directors, or any former Officer or Director, to the full extent permitted by law for all acts done or made on behalf of the Corporation within the scope of their authority.

ARTICLE XI

The Board of Directors of the Corporation may not authorize any mortgage or pledge of, or creation of a security interest in any property and assets of the Corporation for the purpose of securing the payment or performance of any obligation of the Corporation, without obtaining prior Shareholder approval of any and each such transaction by the vote or written consent of the holders of fifty one (51) percent of the shares of the Corporation entitled to vote thereon and not otherwise.

Maria v. Quant

Sworn to and subscribed before me this 15th day of Aug., 2025, by: Maria V.

~~Notary Public - State of Florida~~



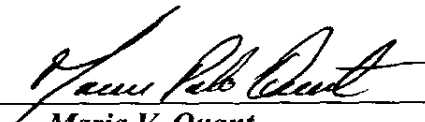
HARVEY D. ROGERS
 Notary Public - State of Florida
 My Commission Expires Nov. 17, 2007
 Commission # DD253262
 Bonded By National Notary Assn.

APPOINTMENT AND ACCEPTANCE AS RESIDENT AGENT

In pursuance of Chapter 48.081, Florida Statutes, the following is submitted in compliance with said Act:

That **Q&M Southern Management Company**, desiring to organize under the laws of the State of Florida, with its principal office, as indicated in the Articles of Incorporation in the City of Miami, Miami-Dade County, State of Florida, has named **Maria V. Quant**, as its resident agent for the Corporation which is located at: Courthouse Plaza, Suite 500, 28 West Flagler Street Miami, Florida 33130-1891.

Q&M Southern Management Company



Maria V. Quant

Title: President

Dated: 8/1/05

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CLERK OF STATE
TALLAHASSEE, FLORIDA

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED ALINE BUSINESS ORGANIZATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325 FLORIDA STATUTES.

Dated: 8/1/05



Maria V. Quant