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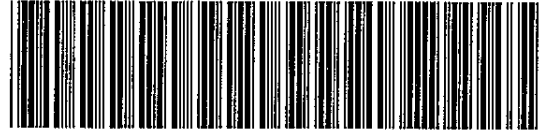
(Business Entity Name)

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TALLAHASSEE, FLORIDA

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TRANSMITTAL LETTER

Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

SUBJECT: The Incorporation of Ballard Insurance Agency, Inc.

FROM:

Law Office of Thomas R. Hales, P.A.
9724 North Armenia Ave., Suite 200
Tampa, Florida 33612
813-936-9161

For further information concerning this matter, please call Tom Hales, Esquire at (813) 936-9161.

Enclosed are an original and one copy of the Articles of Incorporation and a check for:

\$87.50 for Filing Fee, Certificate of Status & Certified Copy.

**ARTICLES OF INCORPORATION
OF
BALLARD INSURANCE AGENCY, INC.**

In compliance with the requirements of Florida Statutes Chapter 607, the undersigned hereby acts as the incorporator in adopting and filing the following articles of incorporation for the purpose of organizing a business corporation.

ARTICLE I

The name of the Corporation is: **BALLARD INSURANCE AGENCY, INC.**

ARTICLE II

The existence of the Corporation shall begin on: the date of filing with the Florida Department of State Division of Corporations.

ARTICLE III

The street address of the principal office of the Corporation is:

6921 Silvermill Drive,
Tampa, Florida 33635.

The mailing address of the Corporation is:

P.O. Box 261382
Tampa, Florida 33685.

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ARTICLE IV

The specific purpose for which the Corporation is organized is: any lawful purpose as it pertains to providing insurance related services.

ARTICLE V

The maximum number of shares this Corporation is authorized to issue is 100.

ARTICLE VI

The initial street address of the Corporation's registered office is: 6921 Silvermill Drive, Tampa, Florida 33635. The initial registered agent for the Corporation at that address is:

MARC P. BALLARD

ARTICLE VII

The initial board of directors shall consist of one (1) member. This number may be increased or decreased from time to time in accordance with the Corporations's bylaws, but shall never be less than one. The name of directors and address of directors of the person who will serve on the initial board of directors is:

MARC P. BALLARD, President 6921 Silvermill Drive
Tampa, Florida 33635

ARTICLE VIII

The name and street address of the incorporator signing these articles of incorporation [insert is:

MARC P. BALLARD 6921 Silvermill Drive
Tampa, Florida 33635

ARTICLE IX

The Corporation shall indemnify its directors, officers, employees, and agents to the fullest extent permitted by law.

IN WITNESS WHEREOF, The undersigned incorporator has executed these articles of incorporation.

Marc P. Ballard
Marc P. Ballard
Incorporator

7-12-05
Date

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for **BALLARD INSURANCE AGENCY, INC.** at the place designated in the articles of incorporation, the undersigned is familiar with and accepts the obligations of that position pursuant to F.S. 607.0501.

Marc P. Ballard
Marc P. Ballard
Registered Agent

7-12-05
Date

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

UNDER THE PROVISIONS OF F.S. 607.0501, THE UNDERSIGNED CORPORATION,
ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE
FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED
AGENT IN THE STATE OF FLORIDA.

1.The name of the corporation is: **BALLARD INSURANCE AGENCY, INC.**

2.The name and address of the registered agent and office is:

MARC P. BALLARD
6921 Silvermill Drive
Tampa, Florida 33635

Having been named as registered agent and to accept service of process for the above-named corporation at the place designated in this certificate, I accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



Marc P. Ballard