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To:

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Fax Number : (850) 205-0381

From:

Account Name : EMPIRE CORPORATE KIT COMPANY
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA PROFIT CORPORATION OR P.A.

kars development, inc.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION

OF

KARS DEVELOPMENT, INC.

The undersigned incorporator, for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I - NAME

The name of the corporation shall be:

KARS DEVELOPMENT, INC.

The principal place of business of this corporation shall be:

19711 East Lake Drive, Hialeah, Florida 33015

ARTICLE II - NATURE OF BUSINESS

This corporation may engage in or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other State, Country, Territory, or Nations.

This Instrument Prepared By:
Law Offices of Gloria C. Gonzalez, P.A.
118 EAST 48TH STREET
HIALEAH, FLORIDA 33013
TEL: (305) 827-0035
F.B.N. 0775703

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ARTICLE III - CAPITAL STOCK

The maximum number of shares of stock and its par value that this corporation is authorized to have outstanding at any one time is One Hundred (100) Shares of Common Stock, each share having a par value of ONE (\$1.00) DOLLAR. Authorized capital stock may be paid for in cash, services, property, at a just value to be fixed by the Board of Directors of this Corporation at any regular or special meeting.

ARTICLE IV - TERM OF EXISTENCE

This Corporation is to exist perpetually.

ARTICLE V - INITIAL REGISTERED AGENT

The street address of the initial registered office of this corporation is

**Raysa Lopez-Melis
19711 East Lake Drive, Hialeah, Florida 33015**

and the name of the initial registered agent of this corporation at that address is

19711 East Lake Drive, Hialeah, Florida 33015

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall be conducted by the following directors. The number of directors may be increased or decreased from time to time by the by-laws, but shall never be less than one director. The name and address of the initial directors of this corporation are:

Raysa Lopez-Melis, 19711 East Lake Drive, Hialeah, Florida 33015

ARTICLE VII - INITIAL OFFICERS

The names of the initial officers are as follows:

**Raysa Lopez-Melis, President
Ana M. Sagaro, Vice President / Treasurer
Omar Rodriguez, Secretary**

ARTICLE VIII - INCORPORATOR

The names and street addresses of the persons signing these Articles are:

**Raysa Lopez-Melis, President, 19711 East Lake Drive, Hialeah, Florida 33015
Ana M. Sagaro, Vice President / Treasurer, 19711 E. Lake Drive, Hialeah, FL 33015
Omar Rodriguez, Secretary, 19711 East Lake Drive, Hialeah, Florida 33015**

ARTICLE IX - DISTRIBUTION

The name and post office address of each subscriber of these Articles of Incorporation, and the number of shares of stock which each agrees to take and the sums subscribed to and paid are as follows:

<u>NAME</u>	<u>ADDRESS</u>	<u>SHARES</u>
Raysa Lopez-Melis	19711 East Lake Drive Hialeah, Florida 33015	50%
Ana M. Sagaro	19711 E. Lake Drive Hialeah, FL 33015	25%
Omar Rodriguez	19711 East Lake Drive Hialeah, Florida 33015	25%

ARTICLE X - EFFECTIVE DATE

These Articles of Incorporation shall be effective immediately upon approval by the Secretary of State of the State of Florida.

ARTICLE XI - AMENDMENT

These Articles of Incorporation may be amended in the manner provided by

law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders, and approved at a stockholder's meeting by a majority of the stock entitled to vote thereon, unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

IN WITNESS WHEREOF, the undersigned subscribers have executed these Articles of Incorporation this 28th day of June, 2005. Signature of Incorporators:


Raysa Lopez-Melis

STATE OF FLORIDA)
) SS.
COUNTY OF MIAMI-DADE)

BEFORE ME, a Notary Public authorized to take acknowledgment in the State and County set forth above, personally appeared Raysa Lopez-Melis, known to me to be the person who executed the foregoing Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in the State and County aforesaid, this 28th day of June, 2005.


NOTARY PUBLIC, STATE OF FLORIDA

MY COMMISSION EXPIRES:



BY: Rosalia Pina
PRINT NOTARY NAME

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ARTICLES OF INCORPORATION FILING FEE:

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

FIRST -- THAT:

Raysa Lopez-Melis, 19711 East Lake Drive, Miami, Florida 33015

DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT THE CITY OF MIAMI, COUNTY OF DADE, STATE OF FLORIDA, AT **19711 East Lake Drive, Miami, Florida 33015**. AND HAS NAMED **Raysa Lopez-Melis**, TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA. HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES.

DATED: 6/28/05


REGISTERED AGENT

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