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Florida Department of State  
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To: Division of Corporations  
Fax Number : (850) 205-0381

From: Account Name : FAS-T CORP. AGENTS, INC.  
Account Number : 071001002335  
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TALLAHASSEE, FLORIDA

**FLORIDA PROFIT CORPORATION OR P.A.**

**KCR INVESTMENT GROUP, INC.**

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6/16/05  
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**ARTICLES OF INCORPORATION  
OF  
KCR INVESTMENT GROUP, INC.**

The undersigned, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt the following Articles of Incorporation:

**ARTICLE ONE**

The name of the corporation is: **KCR INVESTMENT GROUP, INC.**

**ARTICLE TWO**

The term of existence of the corporation is perpetual.

**ARTICLE THREE**

The purposes for which the corporation is organized are:

. To acquire by purchase, lease, gift, devise, or otherwise, and to own, use, hold, sell, convey, exchange, lease, mortgage, work improve, develop, divide, and otherwise handle, deal in, and dispose of real estate, real property and any interest or right therein, whether as principal, agent, broker, or otherwise, and to manage, operate, service, equip, furnish, alter, and keep in repair dwellings, apartment houses, hotels, office buildings, and real and personal property of every kind, nature, and description, whether as principal, agent, broker, or otherwise, and generally to do anything and everything necessary and proper and to the extent permitted by law in connection with the owning, managing, leasing, and operating real and personal property of any and all kinds.

. To engage in the transaction of any and all lawful business for which corporations may be incorporated under the Florida Business Corporation Act.

**ARTICLE FOUR**

The aggregate number of shares which the corporation has authority to issue is 1,000, all of which shall be common shares with par value of \$1.00.

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**ARTICLE FIVE**

The address of the initial Registered Office of the corporation is 141 Sevilla Avenue, Coral Gables, FL 33134 and the name of the Registered Agent at such address is **CARLOS VALERA**.

**ARTICLE SIX**

The business of the corporation shall be managed by the stockholders of the corporation rather than by a Board of Directors.

**ARTICLE SEVEN**

The name and address of the Incorporator is:

**CARLOS VALERA**  
141 Sevilla Avenue, Coral Gables, FL 33134

**ARTICLE EIGHT**

The principal office of this corporation shall be located at 141 Sevilla Avenue, Coral Gables, FL 33134, with the corporation retaining the power to move its office to any other address in Florida.

**ARTICLE NINE**

This corporation shall be deemed to commence its existence on June 15, 2005.

**ARTICLE TEN**

The name and address of the first officers of the corporation who shall hold office until the first meeting of shareholders elected and qualified is until their earlier resignation, removal from office or death, are:

**CARLOS VALERA:** **PRESIDENT**  
141 Sevilla Avenue, Coral Gables, FL 33134

**RAFAEL CARDENAS:** **VICE-PRESIDENT**  
141 Sevilla Avenue, Coral Gables, FL 33134

**KENNY W. KENDALL:** **VICE-PRESIDENT**  
141 Sevilla Avenue, Coral Gables, FL 33134

**STATE OF FLORIDA  
DEPARTMENT OF STATE**

The following is submitted in compliance with Chapter 48.091, Florida Statutes:

**KCR INVESTMENT GROUP, INC.  
141 Sevilla Avenue, Coral Gables, FL 33134**

a corporation organized under the laws of the State of Florida, with its principal office located in the County of Miami-Dade, State of Florida, has named **CARLOS VALERA**, located at the same above address, as its agent to accept service of process within this State.

**OFFICERS:**

**CARLOS VALERA:** **PRESIDENT**  
141 Sevilla Avenue, Coral Gables, FL 33134

**RAFAEL CARDENAS:** **VICE-PRESIDENT**  
141 Sevilla Avenue, Coral Gables, FL 33134

**KENNY W. KENDALL:** **VICE-PRESIDENT**  
141 Sevilla Avenue, Coral Gables, FL 33134

**JOSE I. VALERA:** **SECRETARY**  
141 Sevilla Avenue, Coral Gables, FL 33134

**KEVIN K. KENDALL:** **TREASURER**  
141 Sevilla Avenue, Coral Gables, FL 33134

  
Incorporator

**ACCEPTANCE:**

I agree as Registered Agent to accept service of process: to keep office open during prescribed hours; to post my name (and any other officers of said corporation to accept service of process at the above Florida designated address) in some conspicuous place in office as required by law.

DATED: 6-14, 2005.

  
CARLOS VALERA

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**JOSE L. VALERA:**  
141 Sevilla Avenue, Coral Gables, FL 33134

**SECRETARY**

**KEVIN K. KENDALL:**  
141 Sevilla Avenue, Coral Gables, FL 33134

**TREASURER**

IN WITNESS WHEREOF, I have subscribed by name this 15 day of June, 2005.

  
**CARLOS VALERA**  
Incorporator

STATE OF FLORIDA  
COUNTY OF MIAMI-DADE

The foregoing instrument was acknowledged before me this 15 day of June, 2005, by  
**CARLOS VALERA**, who is personally known to me or who provided  
personal identification as identification.

  
NOTARY PUBLIC

My Commission expires:



George M. Santamarina  
My Commission DCA19932  
Expires June 08, 2008

SEON G. LEE, Notary Public  
MIAMI, FLORIDA

05 JUN 15 AM 10:04

FILED

Prepared by: **George M. Santamarina, P.A.**  
7175 SW 8<sup>th</sup> Street, Suite 204  
Miami, FL 33144  
305-261-4683  
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