Electronic Articles of Incorporation For

P05000081181 FILED June 06, 2005 Sec. Of State bmcknight

RK BALLARD CONSTRUCTION, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

RK BALLARD CONSTRUCTION, INC.

Article II

The principal place of business address: 1713 HAWAII DRIVE EAST JACKSONVILLE, FL. US 32246

The mailing address of the corporation is:

1713 HAWAII DRIVE EAST JACKSONVILLE, FL. US 32246

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 5000

Article V

The name and Florida street address of the registered agent is: CONTRACTOR'S SERVICES GROUP, INC. 348 PLAZA ATLANTIC BEACH, FL. 32233

I certify that I am familiar with and accept the responsibilities of registered agent.

P05000081181 FILED June 06, 2005 Sec. Of State bmcknight

Registered Agent Signature: JENNIFER M MACRI

Article VI

The name and address of the incorporator is:

CHARLES EDWARD BALLARD 1713 HAWAII DRIVE EAST JACKSONVILLE, FL 32246

Incorporator Signature: CHARLES EDWARD BALLARD

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P,VP CHARLES E BALLARD 1713 HAWAII DRIVE EAST JACKSONVILLE, FL. 32246 US

Article VIII

The effective date for this corporation shall be:

06/05/2005