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(Requestor's Name)

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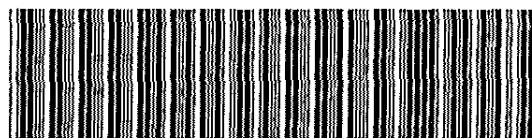
(Business Entity Name)

(Document Number)

Certified Copies \_\_\_\_\_ Certificates of Status \_\_\_\_\_

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05/31/05--01019--010 \*\*70.00

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
05 MAY 31 PM 2:39

B. McKnight MAY 31 2005

TRANSMITTAL LETTER

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

SUBJECT: Phoenix Risk Management USA Corp.  
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☒ \$70.00  
Filing Fee

☐ \$78.75  
Filing Fee  
& Certificate of Status

☐ \$78.75  
Filing Fee  
& Certified Copy

☐ \$87.50  
Filing Fee,  
Certified Copy  
& Certificate of  
Status

ADDITIONAL COPY REQUIRED

FROM: Victoria J. Karins  
Name (Printed or typed)

2206 Jo Ann Dr., Suite 4  
Address

Sarasota, FL 34231  
City, State & Zip

941-927-2708  
Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

# ARTICLES OF INCORPORATION

## ARTICLE I:      NAME

The name of the corporation shall be:

**PHOENIX RISK MANAGEMENT USA CORP.**

## ARTICLES II:      PRINCIPAL OFFICE

The principal office and mailing address is: 2206 Jo An Drive, Suite 4  
Sarasota, FL 34231

## ARTICLE III:      PURPOSE

The purpose for which the corporation is organized is any and all lawful business

## ARTICLE IV:      SHARES

The number of shares the corporation is authorized to issue is:      1000

## ARTICLE V:      INITIAL OFFICERS AND/OR DIRECTORS

The initial officer(s) and/or director(s) of the corporation is/are

Title: Director  
Donald Martin  
2206 Jo An Drive, Suite 4  
Sarasota, FL 34231

## ARTICLE VI:      REGISTERED AGENT

The name and Florida street address of the registered agent is:

Victoria J. Karins  
2206 Jo An Drive, Suite 4  
Sarasota, FL 34231

Having been named as registered agent to accept service of process for the above-stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

  
Victoria J. Karins

5/26/05  
Date

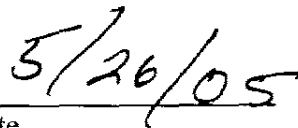
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DIVISION OF CORPORATIONS  
05 MAY 31 PM 2:39

**ARTICLE VII:      INCORPORATOR**

The name and address of the incorporator is:

Victoria J. Karins  
2206 Jo An Drive, Suite 4  
Sarasota, FL 34231

  
Victoria J. Karins

  
Date

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