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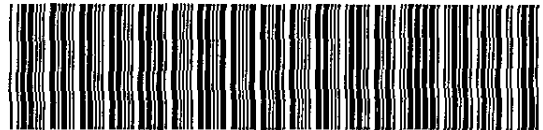
(Business Entity Name)

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SECRETARY OF STATE
DIVISION OF CORPORATIONS
05 APR 18 PM 1:56

J. Shivers APR 22 2005

TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: J & R Associates Trucking Corp.
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00
Filing Fee

☐ \$78.75
Filing Fee
& Certificate of Status

☐ \$78.75
Filing Fee
& Certified Copy

☒ \$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: RAMON MORENO CRUZ.
Name (Printed or typed)
563 HORSE CLUB AVE.
Address
CLEWISTON, FL 33440
City, State & Zip
786-258-1546.
Daytime Telephone number

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SECRETARY OF STATE
DIVISION OF CORPORATIONS

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be: *J & R Associates Trucking Corp.*

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailling address is: *563 HORSE CLUB AVE.
CLEWISTON, FL 33440.*

ARTICLE III PURPOSE

The purpose for which the corporation is organized is: *TRUCKING, TRANSPORT.*

ARTICLE IV SHARES

The number of shares of stock is: *100*

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s): *P. RAMON MORENO CRUZ
563 HORSE CLUB AVE.
CLEWISTON, FL 33440.*

ARTICLE VI REGISTERED AGENT

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is: *RAMON MORENO CRUZ
563 HORSE CLUB AVE.
CLEWISTON, FL 33440.*

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is: *~~RAMON FERNANDEZ~~
RAMON MORENO CRUZ
563 HORSE CLUB AVE.
CLEWISTON, FL 33440*

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

[Signature]

Signature/Registered Agent

4/14/05

Date

[Signature]

Signature/Incorporator

4/14/05.

Date

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DIVISION OF CORPORATION
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