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To: Division of Corporations  
Fax Number : (850)205-0381

EFFECTIVE DATE

03-04-05

From: Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305) 634-3694  
Fax Number : (305) 633-9696

3-8-05

FLORIDA PROFIT CORPORATION OR P.A.

karen s. alvarez, pa

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05 MAR -7 AM 8:28  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA



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**ARTICLES OF INCORPORATION**

**OF  
KAREN S. ALVAREZ, PA**

The undersigned incorporator(s), for the purpose of forming a Professional Service Corporation under Chapter 621 of the Florida Statutes, hereby adopt(s) the following Articles of Incorporation.

**ARTICLE I NAME**

The name of the corporation shall be: KAREN S. ALVAREZ, PA

**ARTICLE II DURATION**

This corporation shall commence business on: March, 4<sup>th</sup> 2005.

**ARTICLE III PRINCIPAL OFFICE**

The principal place of business and mailing address of this corporation shall be: 1350 NE 102<sup>nd</sup> STREET, MIAMI SHORES, FL 33138

EFFECTIVE DATE  
03-04-05

**ARTICLE IV PURPOSE**

The purpose of this corporation shall be: REAL ESTATE SALES  
CONSULTING SERVICES

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**ARTICLE V CAPITAL STOCK**

The number of shares of stock that this corporation is authorized to have outstanding at any one time is: 100 shares common stock having an individual par value of \$1.00

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**ARTICLE VI INITIAL REGISTERED AGENT AND ADDRESS**

The name and address of the initial registered agent is: KAREN S. ALVAREZ, 1350 NE 102<sup>nd</sup> STREET, MIAMI SHORES, FL 33138

**ARTICLE VII BOARD OF DIRECTOR(S)**

The name and address of the initial board of directors shall be:

**PRES/VP/SEC/TREAS**  
**KAREN S. ALVAREZ**

**1350 NE 102<sup>nd</sup> STREET**  
**MIAMI SHORES, FL 33138**

**ARTICLE VIII INCORPORATOR(S)**

The name and address of the incorporator(s) to these Articles of Incorporation shall be:

**EMPIRE CORPORATE KIT OF AMERICA, INC.**  
**2444 NW 7<sup>th</sup> PLACE**  
**MIAMI, FL 33127**

The undersigned has (have) executed these Articles of Incorporation this 04<sup>TH</sup> day of MARCH, 2005.

  
INCORPORATOR

**Ray Stormont Signing for**  
**Empire Corporate Kit of America, Inc.**

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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/REGISTERED OFFICE**

KAREN S. ALVAREZ, PA  
(Name of Corporation)

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THE ARTICLES OF INCORPORATION, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Karen S. Alvarez  
REGISTERED AGENT

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