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TALLAHASSEE, FLORIDA

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LAZARUS CORPORATE FILING SERVICE

3320 S.W. 87 AVENUE

MIAMI, FLORIDA (305)552-5973

OFFICE USE ONLY

CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

1. NewLink International Holdings, Inc.
(Corporation Name) (Document #)

2. _____
(Corporation Name) (Document #)

3. _____
(Corporation Name) (Document #)

4. _____
(Corporation Name) (Document #)

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☐ Photocopy

☐ Certificate of Status

| NEW FILINGS | |
|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | Profit |
| <input type="checkbox"/> | NonProfit |
| <input type="checkbox"/> | Limited Liability |
| <input type="checkbox"/> | Domestication |
| <input type="checkbox"/> | Other |

| AMENDMENTS | |
|--------------------------|---------------------------------------|
| <input type="checkbox"/> | Amendment |
| <input type="checkbox"/> | Resignation of R.A., Officer/Director |
| <input type="checkbox"/> | Change of Registered Agent |
| <input type="checkbox"/> | Dissolution/Withdrawal |
| <input type="checkbox"/> | Merger |

| OTHER FILINGS | |
|--------------------------|------------------|
| <input type="checkbox"/> | Annual Report |
| <input type="checkbox"/> | Fictitious Name |
| <input type="checkbox"/> | Name Reservation |

| REGISTRATION/ QUALIFICATION | |
|--------------------------------|---------------------|
| <input type="checkbox"/> | Foreign |
| <input type="checkbox"/> | Limited Partnership |
| <input type="checkbox"/> | Reinstatement |
| <input type="checkbox"/> | Trademark |
| <input type="checkbox"/> | Other |

Examiner's Initials

FILED

ARTICLES OF INCORPORATION
OF

05 FEB 11 PM 12:51

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Newlink
International Holdings, Inc.

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I

The name of the corporation shall be:

Newlink International Holdings, Inc.

ARTICLE II

The principal place of business and mailing address of this corporation shall be:

333 Arthur Godfrey Road, Suite 806
Miami Beach , FL 33140

ARTICLE III

The number of shares of stock that this corporation is authorized to have outstanding at any time is:

10,000 shares (ten thousand) @
\$ 1.00 (one dollar)

ARTICLE IV INITIAL REGISTERED AGENT AND ADDRESS

The name and address of the initial registered agent is:

Sergio Roitberg
333 Arthur Godfrey Road, Suite 806
Miami Beach, FL 33140

ARTICLE V INCORPORATOR (S)

The name(s) and street address (es) of the incorporator to these Articles of Incorporation is (are):

Sergio Roitberg
333 Arthur Godfrey Road, Suite 806
Miami Beach, FL 33140

The undersigned has (have) executed these Articles of Incorporation this 18th day of January, 2005.



Signature/ Title

CERTIFICATE OF DESIGNATION

REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.325, Florida Statute, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

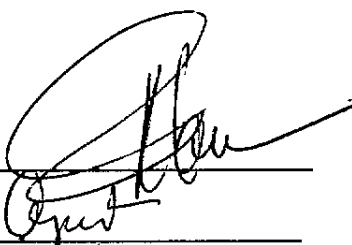
1. The name of the corporation is: Newlink International Holdings, Inc.
2. The name and address of the registered agent and office is:

Sergio Roitberg
333 Arthur Godfrey Road, Suite 806
Miami Beach, FL 33140

Signature _____

Title _____

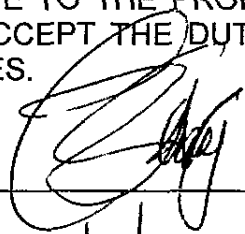
Date _____



1/18/05

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE
STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFIED,
I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY
WITH THE PROVISIONS OF ALL MY STATUS RELATIVE TO THE PROPER AND
COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND
OBLIGATIONS OF SECTION 607.325, FLORIDA STATUTES.

Signature

A handwritten signature in black ink, appearing to be "C. J. [unclear]", written over a horizontal line.

Date

1/18/05

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1111 ARASSFE, FLORIDA