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| PICK-UP WAIT MAIL | | | | |
| (Business Entity Name) | | | | |
| (Document Number) | | | | |
| Certified Copies Certificates of Status | | | | |
| Special Instructions to Filing Officer: | | | | |
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Office Use Only



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C.J. 12/6

TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

| SUBJECT: | NORMANDY | LIXN 206 C | olf. |
|-------------------------|------------------------------------|--|---------------------------------------|
| | (PROPOSED CORPORA) | TE NAME – <u>MUST INCL</u> | UDE SUFFIX) |
| Enclosed are an orig | inal and one (1) copy of the artic | cles of incorporation and | a check for: |
| □ \$70.00 Filing Fee | | \$78.75 Filing Fee & Certified Copy ADDITIONAL CO | & Certificate of Status |
| FROM: | • | ALVAREE (Printed or typed) | |
| - | 16452 | SW 95 LN | |
| - | MIAMI FL 33196 City, State & Zip | | |
| - | | 6-326-5758 Elephone number | · · · · · · · · · · · · · · · · · · · |

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

OF

NORMANDY LINX 206 CORP.

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, does hereby adopt the following Articles of Incorporation.

ARTICLE I CORPORATE NAME

The name of the Corporation is NORMANDY LINX 206 CORP., located at 16452 SW 95 LN, MIAMI, FL 33196.

ARTICLE II INITIAL REGISTERED OFFICE

The Initial Registered Office of this Corporation in the State of Florida shall be: 16452 SW 95 LN, MIAMI, FL 33196.

The Corporation retains the power of moving its office to any other address in Florida, as may from time to time be determined and authorized by its Board of Directors, with Branch Offices in such other cities, or countries, as may from time to time be authorized by its Board of Directors.

ARTICLE III
DURATION

The duration of the Corporation is perpetual.

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ARTICLE IV NATURE OF BUSINESS AND POWERS

The Corporation may engage in any activity or business permitted under the Laws of the United States of America and/or the State of Florida.

ARTICLE V CAPITAL STOCK

The aggregate number of shares which the Corporation is authorized to issue is 100. Such shares shall be Common Stock of a single class and shall have \$1.00 per value.

ARTICLE VI RIGHT OF TRANSFERABILITY

The shareholders of this Corporation shall have preemptive rights to acquire unissued or treasury shares of the Corporation, or securities of the Corporation convertible into or carrying a right to subscribe to, or acquire shares, or to acquire shares issued, outstanding or sold by any Shareholder.

ARTICLE VII DIRECTORS

The number of Directors may be altered from time to time by By-Laws adopted by the Shareholders. However, the Corporation shall have no less than one (1) Director at any time. The name and address of each person who is to serve as a member of the Initial Board of Directors is:

PABLO ALVAREZ 16452 SW 95 LN Miami, Florida 33196

PEDRO J. VILAREGUT 16452 SW 95 LN Miami, Florida 33196

ARIANNA BLANDON 16452 SW 95 LN Miami, Florida 33196 The member (s) of the First Board of Directors shall hold office for the first year of existence of this Corporation and/or until his successor is elected and qualified or appointed, or until his earlier resignation, removal from office, or death, which occurs first.

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ARTICLE VIII INCORPORATOR

The name and address of each incorporator to these Articles of Incorporation is: PABLO ALVAREZ, 16452 SW 95 LN, Miami, Florida 33196.

ARTICLE IX OFFICERS OF THE CORPORATION

The names and addresses of the initial officers of the corporation who shall hold office for the first year of the corporation, or until their successors are elected or appointed are:

PABLO ALVAREZ, President/Secretary 16452 SW 95 LN Miami, Florida 33196

PEDRO J. VILAREGUT, Vice President 16452 SW 95 LN Miami, Florida 33196

ARIANNA BLANDON, Treasurer 16452 SW 95 LN Miami, Florida 33196

ARTICLE X AMENDMENT OF BY-LAWS

The By-Laws of this Corporation may be created, amended, changed or replaced by either the Stockholders or the Directors of the Corporation at any duly scheduled Special Meeting called for that purpose.

ARTICLE XI AMENDMENT TO ARTICLES OF INCORPORATION

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders and approved at a Stockholders' Meeting by at least a majority of the stock entitled to vote, unless all of the Directors and all of the Stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

ARTICLE XII MEETING

The Corporation may hold its meetings of Stockholders and/or Directors, either within or without the State of Florida.

IN WITNESS WHEREOF, the undersigned, as Incorporator(s), has/have executed the foregoing Articles of Incorporation on the 15** day of December, 2004.

PABLO ALVAREZ Incorporator

STATE OF FLORIDA COUNTY OF DADE

BEFORE ME, the undersigned authority, personally appeared PABLO ALVAREZ, to me well known to be the person who executed the foregoing ARTICLES OF INCORPORATION, and he personally appeared before me at the time of notarization, and is personally known to me and did take an oath.

IN WITNESS WHEREOF, I have set my hand and seal, this $15^{\rm st}$ day of December, 2004.

Barbara Tapanes Commission #DD149768 Expires: Sep 12, 2006 Bonded Thru Atlantic Bonding Co., Inc.

My Commission Expires:

Parlaca Japanes

NOTARY PUBLIC STATE OF FLORIDA

DESIGNATION OF REGISTERED AGENT

In compliance with Section 48.091, FLORIDA STATUTES, the following is submitted:

That NORMANDY LINX 206 CORP., desiring to organize under the Laws of the State of Florida, with its principal office, as indicated in the ARTICLES OF INCORPORATION, Miami, County of Miami-Dade, State of Florida, has named: PABLO ALVAREZ, as its Agent to accept Service of Process within this State.

PABLO ALVAREZ

Incorporator

DATE: DECEMBER 15, 2004

ACKNOWLEDGMENT

Having been made to accept Service of Process for the abovenamed Corporation, at the place designated in this Certificate, the undersigned agrees to act in this capacity, and agrees to comply with the provisions of Florida Law relative to keeping the designated office open.

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PABLO ALVAREZ Registered Agent