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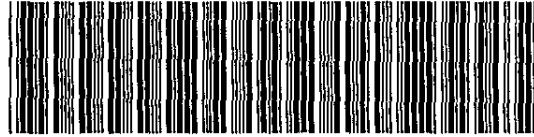
(Business Entity Name)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

mc 12/28

TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

LINX

SUBJECT: NORMANDY ~~INCORP~~ 201 CORP
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

\$70.00
Filing Fee

\$78.75
Filing Fee
& Certificate of Status

\$78.75
Filing Fee
& Certified Copy

\$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: PABLO ALVAREZ
Name (Printed or typed)

16452 SW 95 LN
Address

MIAMI FL 33196
City, State & Zip

786-326-5758
Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION
OF
NORMANDY LINX 201 CORP.

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TALLAHASSEE, FLORIDA
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The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, does hereby adopt the following Articles of Incorporation.

ARTICLE I
CORPORATE NAME

The name of the Corporation is **NORMANDY LINX 201 CORP.**, located at **16452 SW 95 LN, MIAMI, FL 33196.**

ARTICLE II
INITIAL REGISTERED OFFICE

The Initial Registered Office of this Corporation in the State of Florida shall be: **16452 SW 95 LN, MIAMI, FL 33196.**

The Corporation retains the power of moving its office to any other address in Florida, as may from time to time be determined and authorized by its Board of Directors, with Branch Offices in such other cities, or countries, as may from time to time be authorized by its Board of Directors.

ARTICLE III
DURATION

The duration of the Corporation is perpetual.

ARTICLE IV
NATURE OF BUSINESS AND POWERS

The Corporation may engage in any activity or business permitted under the Laws of the United States of America and/or the State of Florida.

ARTICLE V
CAPITAL STOCK

The aggregate number of shares which the Corporation is authorized to issue is 100. Such shares shall be Common Stock of a single class and shall have \$1.00 per value.

ARTICLE VI
RIGHT OF TRANSFERABILITY

The shareholders of this Corporation shall have preemptive rights to acquire unissued or treasury shares of the Corporation, or securities of the Corporation convertible into or carrying a right to subscribe to, or acquire shares, or to acquire shares issued, outstanding or sold by any Shareholder.

ARTICLE VII
DIRECTORS

The number of Directors may be altered from time to time by By-Laws adopted by the Shareholders. However, the Corporation shall have no less than one (1) Director at any time. The name and address of each person who is to serve as a member of the Initial Board of Directors is:

PABLO ALVAREZ
16452 SW 95 LN
Miami, Florida 33196

PEDRO J. VILAREGUT
16452 SW 95 LN
Miami, Florida 33196

ARIANNA BLANDON
16452 SW 95 LN
Miami, Florida 33196

The member (s) of the First Board of Directors shall hold office for the first year of existence of this Corporation and/or until his successor is elected and qualified or appointed, or until his earlier resignation, removal from office, or death, which occurs first.

ARTICLE VIII
INCORPORATOR

The name and address of each incorporator to these Articles of Incorporation is: PABLO ALVAREZ, 16452 SW 95 LN, Miami, Florida 33196.

ARTICLE IX
OFFICERS OF THE CORPORATION

The names and addresses of the initial officers of the corporation who shall hold office for the first year of the corporation, or until their successors are elected or appointed are:

PABLO ALVAREZ, President/Secretary
16452 SW 95 LN
Miami, Florida 33196

PEDRO J. VILAREGUT, Vice President
16452 SW 95 LN
Miami, Florida 33196

ARIANNA BLANDON, Treasurer
16452 SW 95 LN
Miami, Florida 33196

ARTICLE X
AMENDMENT OF BY-LAWS

The By-Laws of this Corporation may be created, amended, changed or replaced by either the Stockholders or the Directors of the Corporation at any duly scheduled Special Meeting called for that purpose.

ARTICLE XI
AMENDMENT TO ARTICLES OF INCORPORATION

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders and approved at a Stockholders' Meeting by at least a majority of the stock entitled to vote, unless all of the Directors and all of the Stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

ARTICLE XII
MEETING

The Corporation may hold its meetings of Stockholders and/or Directors, either within or without the State of Florida.

IN WITNESS WHEREOF, the undersigned, as Incorporator(s), has/have executed the foregoing Articles of Incorporation on the 15th day of December, 2004.



PABLO ALVAREZ
Incorporator

STATE OF FLORIDA
COUNTY OF DADE

BEFORE ME, the undersigned authority, personally appeared PABLO ALVAREZ, to me well known to be the person who executed the foregoing ARTICLES OF INCORPORATION, and he personally appeared before me at the time of notarization, and is personally known to me and did take an oath.

IN WITNESS WHEREOF, I have set my hand and seal, this 15th day of December, 2004.



Barbara Tapanes
Commission #DD149768
Expires: Sep 12, 2006
Bonded Thru
Atlantic Bonding Co., Inc.

My Commission Expires:




NOTARY PUBLIC STATE OF FLORIDA

DESIGNATION OF REGISTERED AGENT

In compliance with Section 48.091, FLORIDA STATUTES, the following is submitted:

That **NORMANDY LINX 201 CORP.**, desiring to organize under the Laws of the State of Florida, with its principal office, as indicated in the ARTICLES OF INCORPORATION, Miami, County of Miami-Dade, State of Florida, has named: **PABLO ALVAREZ**, as its Agent to accept Service of Process within this State.



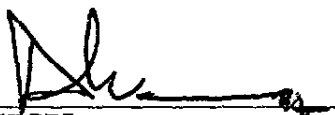
PABLO ALVAREZ

Incorporator

DATE: DECEMBER 15, 2004

ACKNOWLEDGMENT

Having been made to accept Service of Process for the abovenamed Corporation, at the place designated in this Certificate, the undersigned agrees to act in this capacity, and agrees to comply with the provisions of Florida Law relative to keeping the designated office open.



PABLO ALVAREZ

Registered Agent

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TALLAHASSEE, FLORIDA
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