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(S) DEC 17 2004 4:25/No. 6834432110 P 1

Florida Department of State
Division of Corporations
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DIVISION OF CORPORATIONS
FLORIDA DEPARTMENT OF STATE

FLORIDA PROFIT CORPORATION OR P.A.

Norma Corporation

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FROM

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ARTICLES OF INCORPORATION OF

Norma Corporation

(Name of Corporation)

ARTICLE I - NAME

The name of this corporation is:

Norma Corporation

with the principal place of business and mailing address at:

245 SE 1st Street, Suite 311
Miami, FL 33131

ARTICLE II - PURPOSE

This corporation shall have perpetual existence and it may engage in any and all lawful businesses under the laws of the United States and the State of Florida.

ARTICLE III - CAPITAL STOCK

The corporation is authorized to issue 1000 shares of common stock of no par value each share.

ARTICLE IV - INITIAL REGISTERED OFFICE

The street address of the Registered Office of this corporation is:

254 SE 1st Street, Suite 311
Miami, FL 33131

The name of the initial Registered Agent of this corporation is:

Martti Kalkas

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ARTICLE V - INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time by the by-laws, but shall never be less than one (1). The initial director of this corporation is:

Norma Beatriz Ceballos; President, Treasurer, Secretary
245 SE 1st Street, Ste 311, Miami, FL 33131

ARTICLE VI - INCORPORATORS

The name of and address of the persons signing this article are:

Norma Beatriz Ceballos
245 SE 1st Street, Ste 311, Miami, FL 33131

ARTICLE VII - INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officers or directors to the full extent permitted by law.

ARTICLE VIII - MANAGEMENT OF CORPORATION BY SHAREHOLDERS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of this corporation shall be managed under the director of, or shareholders of this corporation.

ARTICLE IX - BY-LAWS

The power to adopt, alter, amend, or repeal by-laws shall be vested in the Board of Directors and the Shareholders.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 17th day of December 2004.



Incorporator

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FROM

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CERTIFICATE DESIGNATING THE ADDRESS AND AN
AGENT UPON WHOM PROCESS MAY BE SERVED

WITNESSETH:

That the Norma Corporation desiring to organize under the laws of the State of Florida, which will have its principal office in the County of Miami-Dade State of Florida, has appointed

Martti Kalkas
245 SE1st St. Ste 311
Miami, FL 33131

as its agent to accept service of process within the state.

ACKNOWLEDGEMENT:

Having been named by the

Norma Corporation

to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby agree to act in the capacity of Registered Agent for the said corporation, and agree to comply with the applicable provision of the Florida Statutes, this 17th day of December 2004.



Registered Agent

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