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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

11/17/04
SL

Evelyn F. Parkes, CPA, P.A.

Certified Public Accountant

Phone: 561-366-9250 • Fax: 561-366-9251

420 Clematis Street, 2nd Floor, West Palm Beach, FL 33401

November 9, 2004

Florida Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, Florida 32314

RE: ARTICLES OF INCORPORATION -
THE FLAGLER MANAGEMENT GROUP, INC.

Dear Revenue Agent:

Enclosed are two copies of Articles of Incorporation for the above noted entity for filing with the State of Florida. A check for \$78.75 is also enclosed to cover the cost.

If there is anything further we need to do, please let us know.

Respectfully,



Evelyn F. Parkes, C.P.A.

EFP/lg

cc: R. Dougal Menelaws

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be:

The Flagler Management Group, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailing address is:

420 Clematis Street, 2nd Floor
West Palm Beach, Florida 33401

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TALLAHASSEE, FLORIDA

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

The corporation is being formed to provide international consulting and research services to a broad range of clients.

ARTICLE IV SHARES

The number of shares of stock is:

1,000 shares of common stock, par value \$1.00 per share.

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), addresses(es) and specific title(s):

1. R. Dougal Menelaws, President, MBA, MUP Harvard University
841 Quail Road
Loxahatchee Groves, Palm Beach County, Florida 33470
2. Menuk D. Menelaws, Vice President, Secretary
841 Quail Road
Loxahatchee Groves, Palm Beach County, Florida 33470
3. Evelyn F. Parkes, C.P.A., Treasurer
14049 Port Circle
Palm Beach Gardens, Florida 33410

ARTICLE VI REGISTERED AGENT

Evelyn F. Parkes, C.P.A.
420 Clematis Street, 2nd Floor
West Palm Beach, Florida 33401

ARTICLE VII INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation are:

Evelyn F. Parkes, C.P.A.
420 Clematis Street, 2nd Floor
West Palm Beach, Florida 33401

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.



Signature/Registered Agent

11/8/04

Date



Signature/Incorporator

11/8/04

Date