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(Requestor's Name)

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(City/State/Zip/Phone #)

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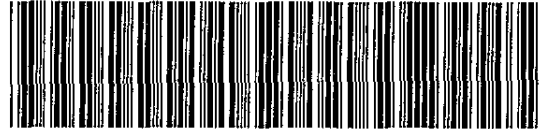
(Business Entity Name)

(Document Number)

Certified Copies _____ Certificates of Status _____

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TALLAHASSEE, FLORIDA

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11-16

TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: Polaris Group USA, Inc.
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00
Filing Fee

☒ \$78.75
Filing Fee
& Certificate of Status

☐ \$78.75
Filing Fee
& Certified Copy

☐ \$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: Mitchell Herman
Name (Printed or typed)

245 14th Ave. N.E.
Address

St. Petersburg, FL 33701-1215
City, State & Zip

(727) 550-0971
Daytime Telephone number

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be: Polaris Group USA, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailling address is: Polaris Group USA, Inc.
572 2nd Ave. S.
St. Petersburg, FL 33701

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:
Business services

ARTICLE IV SHARES

The number of shares of stock is: 1,000

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s):

- ① Mitchell Herman - President
245 14th Ave. NE.
St. Petersburg, FL 33701-1215
- ② Laurie E. Dann - Vice President
245 14th Ave. NE.
St. Petersburg, FL 33701-1215

ARTICLE VI REGISTERED AGENT

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

Mitchell Herman
245 14th Ave. NE
St. Petersburg, FL 33701

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

Mitchell Herman
245 14th Ave NE
St Petersburg, FL 33701

ⓧ Article VIII - Effective Date
Effective date of Article
of Incorporation is November

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

[Signature]
Signature/Registered Agent

November 9, 2004
Date

[Signature]
Signature/Incorporator

November 9, 2004
Date

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TALLAHASSEE, FLORIDA