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11/9

TRANSMITTAL LETTER

Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

SUBJECT: THE McLEOD CONSULTING GROUP, INC.

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70
Filing Fee

☐ \$78.75
Filing Fee
& Certificate of Status

☒ \$78.75
Filing Fee
& Certified Copy

☐ \$87.50
Filing Fee,
Certified Copy
& Certificate of Status

FROM: Kathy R. Geremia, General Counsel
The McLeod Consulting Group, Inc.
841 Prudential Drive, Ste. 1500
Jacksonville, FL 32207
(904) 398-1001

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

OF

THE McLEOD CONSULTING GROUP, INC.

The undersigned Incorporator of these Articles of Incorporation is a natural person, competent to contract and hereby forms a corporation for profit under the General Corporation Act and other laws of the State of Florida.

ARTICLE I. NAME AND PRINCIPAL OFFICE

The name of this corporation is The McLeod Consulting Group, Inc. and its principal office is located at 202 S.E. 10th Street, Ft. Lauderdale, FL 33316.

ARTICLE II. DURATION

This corporation is to exist perpetually.

ARTICLE III. PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE IV. CORPORATE POWERS

This corporation shall have all and singular the following powers:

To invest the funds of the corporation in real estate, mortgages, stocks, bonds, or any other type of investment, and to own real and personal property necessary for the rendering of the corporation's business.

To enter into, or become a partner in, any arrangement for sharing profits, union of interest, or cooperation, joint venture or otherwise, with any person, firm or corporation, and to carry on any business which this corporation has the direct or incidental authority to pursue.

To enter into, for the benefit of its employees, one or more of the following: (1) a pension plan, (2) a profit-sharing plan, (3) a stock bonus plan, (4) a thrift and savings plan, (5) a restricted stock option plan, or (6) other retirement or incentive compensation plan.

To purchase and acquire any or all of its shares owned and held by any such stockholder as should desire to sell, transfer or otherwise dispose of his shares, or any or all of its shares owned and held by a stockholder who dies, provided, however, the capital of this corporation cannot be impaired thereby.

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JULIA M. HARRIS

To do anything necessary and proper for the accomplishment or furtherance of any of the purposes or objects of this corporation enumerated in these Articles of Incorporation, or any amendment to it, necessary or incidental to the accomplishment or furtherance of the purposes or objects of this corporation.

To have, in furtherance of the corporate purpose, all of the powers conferred upon corporations organized under the Florida General Corporation Act subject to any limitations contained in these articles of incorporation.

ARTICLE V. CAPITAL STOCK

This corporation is authorized to issue ten thousand shares of one (\$1.00) par value common stock.

ARTICLE VI. INITIAL OFFICERS AND/OR DIRECTORS

The initial officers of the corporation are: K. Wayne McLeod, President, Secretary and Treasurer.

ARTICLE VII. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 841 Prudential Drive, Ste. 1500, Jacksonville, Florida 32207 and the name of the initial registered agent of this corporation at that address is Kenneth Wayne McLeod. The stockholders shall have the power to establish branch offices, and to move the principal office to any other address in Florida.

ARTICLE VIII. INCORPORATORS

The name and address of the person/incorporator signing these articles is:

K. Wayne McLeod
841 Prudential Drive, Ste. 1500
Jacksonville, FL 32207

ARTICLE IX. MANAGEMENT OF CORPORATION BY SHAREHOLDERS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of this corporation shall be managed under the direction of, the shareholders of this corporation.

ARTICLE X. BY-LAWS

The stockholders of this corporation shall have the sole power to adopt, amend or repeal By-laws for the management of this corporation, and the duties of the officers of this corporation shall be prescribed by such By-laws.

ARTICLE XI. AMENDMENT

These Articles of Incorporation may be amended in the manner provided by law.

IN WITNESS WHEREOF the undersigned subscriber has executed these Articles of Incorporation on 11-2, 2004.


K. Wayne McLeod, Incorporator (Signature)

K. Wayne McLeod
K. Wayne McLeod, Incorporator (Print Name)

DESIGNATION OF REGISTERED AGENT

K. Wayne McLeod, having been named as registered agent to accept service of

process for The McLeod Consulting Group, Inc. at 841 Prudential Drive, Ste. 1500, Jacksonville, FL 3220. Further, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.



K. Wayne McLeod, Registered Agent (Signature)

11-2-04
Date

K Wayne McLeod

K. Wayne McLeod, Registered Agent (Print Name)

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JACKSONVILLE, FL