

**Electronic Articles of Incorporation  
For**

P04000150428  
FILED  
November 02, 2004  
Sec. Of State  
jshivers

HAYWOOD HOLDINGS CORP.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

HAYWOOD HOLDINGS CORP.

**Article II**

The principal place of business address:

801 BRICKELL AVE  
16TH FLOOR  
MIAMI, FL. 33131

The mailing address of the corporation is:

801 BRICKELL AVE  
16TH FLOOR  
MIAMI, FL. 33131

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

10000

**Article V**

The name and Florida street address of the registered agent is:

CT CORPORATION  
1200 S. PINE ISLAND ROAD  
PLANTATION, FL. 33324

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: PETER SOUZA

### **Article VI**

The name and address of the incorporator is:

JOHN S. SULLIVAN  
801 BRICKELL AVE  
16TH FLOOR  
MIAMI, FL 33131

Incorporator Signature: JOHN S. SULLIVAN

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D  
JAVIER OTADUY DE  
801 BRICKELL AVE, 16TH FLOOR  
MIAMI, FL. 33131

Title: PTS  
JAVIER OTADUY DE  
801 BRICKELL AVE, 16TH FLOOR  
MIAMI, FL. 33131

### **Article VIII**

The effective date for this corporation shall be:

11/02/2004