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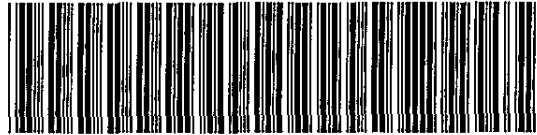
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# CAPITAL CONNECTION, INC.

417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32301  
(850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222

SS- Spencer Concrete, Inc.

- Art of Inc. File \_\_\_\_\_
- LTD Partnership File \_\_\_\_\_
- Foreign Corp. File \_\_\_\_\_
- L.C. File \_\_\_\_\_
- Fictitious Name File \_\_\_\_\_
- Trade/Service Mark \_\_\_\_\_
- Merger File \_\_\_\_\_
- Art. of Amend. File \_\_\_\_\_
- RA Resignation \_\_\_\_\_
- Dissolution / Withdrawal \_\_\_\_\_
- Annual Report / Reinstatement \_\_\_\_\_
- Cert. Copy \_\_\_\_\_
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- Certificate of Good Standing \_\_\_\_\_
- Certificate of Status \_\_\_\_\_
- Certificate of Fictitious Name \_\_\_\_\_
- Corp Record Search \_\_\_\_\_
- Officer Search \_\_\_\_\_
- Fictitious Search \_\_\_\_\_
- Fictitious Owner Search \_\_\_\_\_
- Vehicle Search \_\_\_\_\_
- Driving Record \_\_\_\_\_
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- UCC 11 Search \_\_\_\_\_
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Requested by: \_\_\_\_\_  
Name \_\_\_\_\_ Date 10/22/04 Time 10:22

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**ARTICLES OF INCORPORATION**  
**OF**  
**ROSS-SPENCER CONCRETE, INC.**

The undersigned Incorporator of these Articles of Incorporation is a natural person competent to contract and hereby forms a corporation for profit under the General Corporation Act and other laws of the State of Florida.

**ARTICLE I. NAME AND PRINCIPAL OFFICE**

The name of this corporation is Ross-Spencer Concrete, Inc. and its principal office is located at 2119 Sahara Place, Middleburg, Florida 32068.

**ARTICLE II. DURATION**

This corporation is to exist perpetually beginning on the date of execution of these articles.

**ARTICLE III. PURPOSE**

This corporation is organized for the purpose of transacting any or all lawful business.

**ARTICLE IV. CORPORATE POWERS**

This corporation shall have all and singular the following powers:

To invest the funds of the corporation in real estate, mortgages, stocks, bonds, or any other type of investment, and to own real and personal property necessary for the rendering of the corporation's business.

To enter into, or become a partner in, any arrangement for sharing profits, union of interest, or cooperation, joint venture or otherwise, with any person, firm or corporation, and to carry on any business which this corporation has the direct or incidental authority to pursue.

To enter into, for the benefit of its employees, one or more of the following: (1) a pension plan, (2) a profit-sharing plan, (3) a stock bonus plan, (4) a thrift and savings plan, (5) a restricted

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MAY 22 1964  
STATE OF FLORIDA

stock option plan, or (6) other retirement or incentive compensation plan.

To purchase and acquire any or all of its shares owned and held by any such stockholder as should desire to sell, transfer or otherwise dispose of his shares, or any or all of its shares owned and held by a stockholder who dies, provided, however, the capital of this corporation cannot be impaired thereby.

To do anything necessary and proper for the accomplishment or furtherance of any of the purposes or objects of this corporation enumerated in these Articles of Incorporation, or any amendment to it, necessary or incidental to the accomplishment or furtherance of the purposes or objects of this corporation.

To have, in furtherance of the corporate purpose, all of the powers conferred upon corporations organized under the Florida General Corporation Act subject to any limitations contained in these articles of incorporation.

#### ARTICLE V. CAPITAL STOCK

This corporation is authorized to issue ten thousand shares of one (\$1.00) par value common stock.

#### ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 2119 Sahara Place, Middleburg, FL 32068 and the name of the initial registered agent of this corporation at that address is Carl Theodore Ross, Jr. The stockholders shall have the power to establish branch offices, and to move the principal office to any other address in Florida.

#### ARTICLE VII. INCORPORATORS

The name and address of the person signing these articles are:

Carl Theodore Ross, Jr.  
2119 Sahara Place  
Middleburg, FL 32068

Patrick Wayne Spencer  
2119 Sahara Place  
Middleburg, FL 32068

#### ARTICLE VIII. MANAGEMENT OF CORPORATION BY SHAREHOLDERS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of this corporation shall be managed under the direction of, the shareholders of this corporation.

#### ARTICLE IX. BY-LAWS

The stockholders of this corporation shall have the sole power to adopt, amend or repeal By-laws for the management of this corporation, and the duties of the officers of this corporation shall be prescribed by such By-laws.

ARTICLE X. OFFICERS

The initial officers of the corporation who shall hold office for the ensuing year until their respective successors are chosen and qualify are:


President/Treasurer	Carl Theodore Ross, Jr.
Vice President/ Secretary	Patrick Wayne Spencer

ARTICLE XI. AMENDMENT

These Articles of Incorporation may be amended in the manner provided by law.

IN WITNESS WHEREOF the undersigned subscribers have executed these Articles of Incorporation on October 20, 2004.

  
\_\_\_\_\_  
Carl Theodore Ross, Jr.

  
\_\_\_\_\_  
Patrick Wayne Spencer

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE  
SERVICE OF PROCESS WITHIN THIS STATE NAMING AGENT UPON WHOM PROCESS  
MAY BE SERVED

-----  
In pursuance of Florida Statutes, the following is submitted in  
compliance with said Act:

First that Ross-Spencer Concrete, Inc., desiring to organize under  
the Laws of the State of Florida with its principal office, as  
indicated in the Articles of Incorporation at the City of  
Middleburg, Florida, has named

Carl Theodore Ross, Jr.

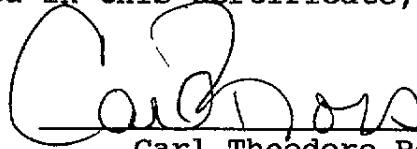
located at:

2119 Sahara Place  
Middleburg, FL 32068

as its agent to accept service of process within this State.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above-stated  
corporation, at the place designated in this certificate, I hereby  
accept to act in this capacity.



Carl Theodore Ross, Jr.

07/03/72 PM 2:31  
STATE  
MIDDLEBURG, FLORIDA