

**Electronic Articles of Incorporation
For**

P04000133037
FILED
September 22, 2004
Sec. Of State
jshivers

INVESTMENTS BY A & R INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

INVESTMENTS BY A & R INC

Article II

The principal place of business address:

18851 N.E. 29TH AVE
SUITE 705
AVENTURA, FL. US 33180

The mailing address of the corporation is:

18851 N.E. 29TH AVE
SUITE 705
AVENTURA, FL. US 33180

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100 SHARES

Article V

The name and Florida street address of the registered agent is:

DOMINGO ARRECHEA
18851 N.E. 29TH AVE
SUITE 705
AVENTURA, FL. 33180

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: DOMINGO ARRECHEA

Article VI

The name and address of the incorporator is:

DOMINGO ARRECHEA
18851 N.E. 29TH AVE
SUITE 705
AVENTURA, FL 33180

Incorporator Signature: DOMINGO ARRECHEA

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PD
DOMINGO ARRECHEA
18851 N.E. 29TH AVE SUITE 705
AVENTURA, FL. 33180 US

Title: TS
LARRY RUDAS
18851 N.E. 29TH AVE SUITE 705
MIAMI, FL. 33180 US