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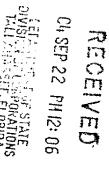
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CAPITAL CONNECTION, INC.

417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32301 (850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222

Jonathan M	1. Shagrin, MD, PA
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TĂLLAHASSEE FLORIDA

 Art of Inc. File
 LTD Partnership File
 Foreign Corp. File
 L.C. File
 Fictitious Name File
 Trade/Service Mark
 Merger File
 Art. of Amend. File
 RA Resignation
 Dissolution / Withdrawal
 Annual Report / Reinstatement
 Cert. Copy
 Photo Copy
 Certificate of Good Standing
 Certificate of Status
 Certificate of Fictitious Name
 Corp Record Search
 Officer Search
 Fictitious Search
 Fictitious Owner Search
 Vehicle Search
 Driving Record
 UCC 1 or 3 File
 UCC 11 Search
 UCC 11 Retrieval
 Courier

ARTICLES OF INCORPORATION

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SLULE IARY OF STATE TALLAHASSEE FLORIDA

JONATHAN M. SHAGRIN, M.D., P.A.

The undersigned subscriber, who is duly licensed to practice anesthesiology in the State of Florida, for the purpose of forming a professional corporation under the laws of the State of Florida, hereby adopts the following Articles of Incorporation:

ARTICLE I.

Name

The name of this corporation is JONATHAN M. SHAGRIN, M.D., P.A.

ARTICLE II.

Term of Existence

The date when corporate existence shall commence on the date of filing of these articles with the Department of State, and the corporation shall have perpetual existence thereafter.

ARTICLE III.

Nature of Business

The corporation is organized to practice the profession of anesthesiology and its purposes in furtherance of the practice of such profession are as follows:

- (a) To engage in every phase and aspect of the business of rendering the same professional services to the public that a physician, licensed under the laws of the State of Florida, is allowed to render, but such professional services shall be rendered only through individuals authorized by the laws of the State of Florida to render such professional services as individuals.
- (b) To invest the funds of the corporation in real estate mortgages, stocks, bonds, or any other type of investment, and to own real and personal property necessary for the rendering

of professional services.

(c) To have, in furtherance of the corporate purposes, all of the powers conferred upon the corporations organized in the State of Florida, subject to any limitations thereof contained in these Articles of Incorporation, in Chapter 621 of the Florida Statutes, or any laws of the State of Florida.

ARTICLE IV.

Powers

The corporation shall have power:

- (a) To have perpetual succession by its corporation name.
- (b) To sue and be sued, complain, and defend in its corporate name in all actions or proceedings.
- (c) To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a facsimile thereof, to be impressed, affixed, or in any other manner reproduced.
- (d) To purchase, take, receive, lease, or otherwise acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, wherever situated.
- (e) To sell, convey, mortgage, pledge, create a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets.
- (f) To lend money to and use its credit to assist its officers and employees to the full extent permitted by law.
 - (g) To purchase, take, receive, subscribe for, or otherwise acquire, own, hold,

vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign corporations, associations, partnerships or individuals, or direct or indirect obligations of the United States or of any other municipality or of any instrumentality thereof.

- (h) To make contracts and guarantees and incur liabilities, borrow money at such rates of interest as the corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income.
- (i) To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security for the payment of funds so loaned or invested.
- (j) To conduct its business, carry on its operations, and have offices and exercise the powers granted by this act within or without this state.
- (k) To elect or appoint officers and agents of the corporation and define their duties and fix their compensation.
- (I) To make and alter bylaws, not inconsistent with these articles of incorporation and the laws of this state, for the administration and regulation of the affairs of the corporation.
- (m) To make donations for the public welfare or for charitable, scientific or educational purposes.
- (n) To transact any lawful business which the board of directors shall find will be in aid of governmental policy.
 - (o) To pay pensions and establish pension plans, profit sharing plans, stock

bonus plans, stock option plans, and other incentive plans for any or all of its directors, officers, and employees and for any or all of the directors, officers, and employees of its subsidiaries.

- (p) To be a promoter, incorporator, partner, member, associate, or manager of any corporation, partnership, joint venture, trust or other enterprise.
- (q) To have and exercise all powers necessary or convenient to effect its purposes.

ARTICLE V.

Capital Stock

This corporation is authorized to issue seven thousand five hundred (7,500) shares of one dollar (\$1.00) par value common stock, which may be fractional shares. All stock, when issued, shall be fully paid and non-assessable.

ARTICLE VI.

Initial Registered Office and Agent and Principal Office Address

The street address of the initial registered office of this corporation is 225 Hourglass Way, Apt. #301, Sarasota, Florida 34242, and the name of its initial registered agent at such address is JONATHAN M. SHAGRIN, M.D.

ARTICLE VII.

Directors

The corporation shall have one director initially. The number of directors may be increased or diminished from time to time by bylaws adopted by the shareholders, provided that the corporation shall always have at least one director. The names and street addresses of the initial

directors of this corporation, who shall serve until his successor is duly elected and qualified, are:

Name Address

JONATHAN M. SHAGRIN, M.D. 225 Hourglass Way, Apt. #301

Sarasota, Florida 34243

ARTICLE VIII.

Subscriber

The name and street address of the incorporator signing these articles of incorporation are:

Name Address

JONATHAN M. SHAGRIN, M.D. 225 Hourglass Way, Apt. #301

Sarasota, Florida 34243

ARTICLE IX.

Special Provisions

The power to adopt, alter, amend or repeal bylaws shall be vested in the board of directors of this corporation.

ARTICLE X.

Indemnification

The corporation shall indemnify any director or officer or any former director or officer to the full extent permitted by law.

ARTICLE XI.

Preemptive Rights

Each shareholder of the corporation shall be entitled to full preemptive rights to acquire his proportional part of any unissued or treasury shares of the corporation, or securities of the corporation convertible into or carrying a right to subscribe to or acquire such shares, which may be

issued at any time by the corporation.

ARTICLE XII.

Removal of Directors

The shareholders of this corporation shall be entitled to remove any director from office at any time for any reason whatsoever, whether or not there is cause for removal.

ARTICLE XIII.

Amendment

These articles of incorporation may be amended in the manner provided by law.

(Print or stamp name)
Notary Public
My Commission Evaluation

My Commission Expires:

Acceptance:

I hereby agree, as registered agent, to accept service of process on behalf of the corporation.

I am familiar with and accept all of the obligations of a registered agent as prescribed under Florida law.

ONATHAN M. SHAGRIN, M.D.

Registered Agent

325282

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