

**Electronic Articles of Incorporation  
For**

P04000121954  
FILED  
August 24, 2004  
Sec. Of State  
jshivers

LACOSTE USA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

LACOSTE USA, INC.

**Article II**

The principal place of business address:

C/O JADE ASSOCIATES  
100 NORTH BISCAYNE BLVD, SUITE 500  
MIAMI, FL. 33132

The mailing address of the corporation is:

C/O JADE ASSOCIATES  
100 NORTH BISCAYNE BLVD, SUITE 500  
MIAMI, FL. 33132

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

GLENN M COOPER  
1560 SAWGRASS CORPORATE PARKWAY  
4TH FLOOR  
SUNRISE, FL. 33323

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: GLENN M. COOPER

### **Article VI**

The name and address of the incorporator is:

GLENN M. COOPER  
1560 SAWGRASS CORPORATE PARKWAY  
4TH FLOOR  
SUNRISE, FL 33323

Incorporator Signature: GLENN M. COOPER

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PD  
JEROME R PIN  
AV RIO BRANCO, 20 ANDAR 8  
RIO DE JANEIRO, RJ. 20090-000 BR

Title: T  
OLIVIER SUREAU  
100 NORTH BISCAYNE BLVD, SUITE 500  
MIAMI, FL. 33132

Title: S  
GLENN M COOPER  
1560 SAWGRASS CORPORATE PARKWAY, 4TH FLOOR  
SUNRISE, FL. 33323