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TALLAHASSEE FLORIDA

7/14/04

LAW OFFICES OF

*Richard B. Austin*

POST OFFICE BOX 830310  
MIAMI, FLORIDA 33283-0310

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

TELEPHONE 904-2-0036  
AREA CODE 305

FILE NO:

**July 6, 2004**

**Division of Corporations  
Florida Department of State  
P. O. Box 6327  
Tallahassee, FL 32314-6327**

**Re: Panther Logistics, Inc. – Incorporation**

**Ladies and Gentlemen:**

**Enclosed herewith please find the original and a copy of the proposed Articles of Incorporation for Panther Logistics, Inc.**

**I also include my Law Account check payable to the order of the Department of State in the amount of \$78.75 representing payment of the required registration fees for the filing of this corporation and to cover the cost of a certified copy of the Articles when filing is completed.**

**Please return the certified copy to the undersigned at the address in the letterhead.**

**If you are in need of additional information or I have miscalculated the funds due please feel free to contact the undersigned collect.**

**Very truly yours,**



**RICHARD B. AUSTIN**

**RBA:jb**

**Encls.:(3)**

**cc: Rosy Machado, President**

**ARTICLES OF INCORPORATION**

of

PANTHER LOGISTICS, INC.

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**ARTICLE I – NAME**

The name of the corporation shall be:

PANTHER LOGISTICS, INC.

**ARTICLE II – PRINCIPAL OFFICE**

The principal place of business and mailing address of this corporation shall be:

8421 NW 70<sup>TH</sup> Street, Miami, FL 33166

**ARTICLE III – SHARES**

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

One Hundred (100) shares of common stock having a par value of TEN and NO/100\*\*\*(\$10.00)\*\*\*Dollars per share.

**ARTICLE IV – NATURE OF BUSINESS**

The general nature of the business to be transacted by this corporation is:

Any activity or business permitted under the laws of the United States of America and the State of Florida.

**ARTICLE V – TERM OF EXISTENCE**

The term of existence for this corporation is:

This corporation shall exist perpetually.

**ARTICLE VI – INITIAL STOCK**

The amount of capital with which this corporation will commence doing business is:

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Five Hundred and NO/100\*\*\*(\$500.00)\*\*\*Dollars.

### **ARTICLE VII – DIRECTORS**

This corporation shall have not less than one (1) director initially, and never more than twelve (12) directors. The number of directors may be increased or diminished from time to time by By-laws adopted by the stockholders, but shall never be less than one.

### **ARTICLE VIII – INITIAL DIRECTORS AND OFFICERS**

The names, positions and post office addresses of the members of the first Board of Directors and officers of the corporation designated by the first board of directors are:

Rosy Machado, Director, President and Secretary  
8421 NW 70<sup>th</sup> Street, Miami, FL 33166

### **ARTICLE IX – SUBSCRIBERS**

The name and post office addresses of the subscribers of these Articles of Incorporation are:

Rosy Machado, 8421 NW 70<sup>th</sup> Street, Miami, FL 33166

### **ARTICLE X – INDEMNITY**

The corporation shall indemnify any directors, officers or employees or any former director, officer or employee of the corporation, or any person who may have served at its request as a director, officer or employee of another corporation in which it holds shares of capital stock, or of which it is a creditor, against expenses actually and necessarily incurred by said director, officer or employee in connection with the defense of any action, suit or proceeding in which said person is made a part by reason of being or having been a director, officer or employee, except in relation to matters as to which said person shall be adjudged in such action, suit or proceeding to be liable for negligence or misconduct in the performance of said person's duty.

The corporation shall also reimburse to any director, officer or employee the reasonable cost of settlement of any such action, suit or proceeding if it shall be found by a majority of a committee composed of the directors not involved in the matter in controversy (whether or not a quorum) that it was to the interest of the corporation that such settlement be made and that such director, officer or employee was not guilty of negligence, misconduct, fraud or other misfeasance or malfeasance.

Such rights of indemnification and reimbursement shall not be deemed exclusive of any other rights to which such director, officer or employee may be entitled under any By-law, agreement, vote of shareholders or otherwise.

For the purpose of this article other proceedings shall include, but not be limited to, arbitration and mediation, at both the trial, administrative and appellate levels.

#### **ARTICLE XI – SPECIAL POWERS**

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, and any right conferred upon the stockholders is subject to this reservation.

The initial By-laws of this corporation shall be adopted by the directors. The By-laws may be amended from time to time by either the stockholders or the directors, but the directors may not alter or amend any By-laws adopted by the stockholders.

Ownership of the corporate stock shall not be required to make any person eligible to hold office either as an officer or a director of the corporation.

The stockholders may, by By-law provisions or by stockholders agreement, recorded in the corporate records, impose such restrictions on the sale, transfer or encumbrance of the stock of this corporation as the stockholders may see fit.

Any subscriber or stockholder present at any meeting, either in person or by proxy, and any director present in person at any meeting of the Board of Directors shall conclusively be deemed to have received proper notice of such meeting unless the stockholder or director shall make an objection at such meeting as to any defect or insufficiency of notice or the terms of the notice.

Any stockholder, director or employee may engage, directly or indirectly, in dealings with the corporation as either a creditor or debtor as long as that individual, prior to the commencement of the conduct leading to or creating this relationship provided there has been full disclosure of the interest and the nature

of the potential conflict to the Board of Directors or at a meeting of the stockholders prior to the commencement of the course of conduct or action which results in the appearance of a conflict of interest between the individual and the corporation. This clause is not intended to invalidate any transaction which would otherwise be valid under the common or applicable statutory law. It is intended that no stockholder or director shall benefit from any dealings with the corporation without the prior knowledge and consent of the other stockholders and directors of the corporation.

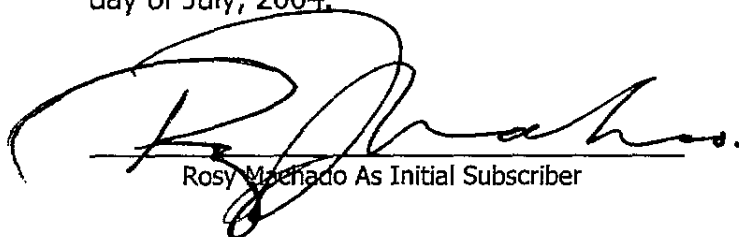
The Board of Directors is hereby authorized to make provision for the reasonable compensation to its members for their service as directors, and to fix the basis and conditions upon which compensation will be paid. Any director of the corporation may also serve the corporation in any other capacity and receive compensation therefore in any form.

#### **ARTICLE XII – INITIAL REGISTERED AGENT:**

The name and Florida street address of the initial registered agent for the corporation are:

Rosy Machado, 8421 NW 70<sup>th</sup> Street, Miami, FL 33166

These Articles of Incorporation are executed by the subscriber on the 6<sup>th</sup> day of July, 2004.



Rosy Machado As Initial Subscriber

**STATE OF FLORIDA**

**COUNTY OF MIAMI-DADE**

**I HEREBY CERTIFY** that on this date, before me, a notary public duly authorized to take acknowledgments in the State and County aforesaid, personally appeared

to me well known and known to me to be the person(s) described as the subscriber(s) herein and who acknowledged to me the execution of the foregoing Articles of Incorporation and the person(s) further acknowledged

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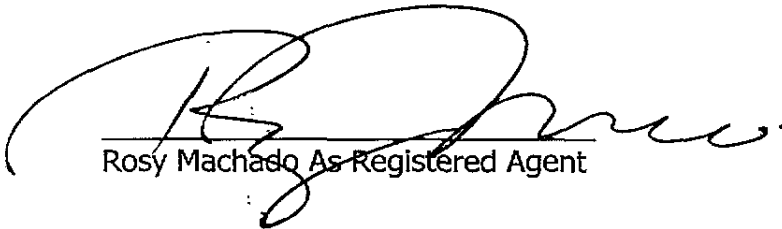
before me that such execution was for the purpose of being a subscriber to the Articles of Incorporation.

WITNESS my hand and official seal in the county and state above named this \_\_\_\_ day of \_\_\_\_\_, 200\_\_.

\_\_\_\_\_  
Notary Public, State of Florida at Large  
My Commission Expires:

### ACCEPTANCE OF APPOINTMENT

Having been named as registered agent and to accept service of process for the above corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all the statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
\_\_\_\_\_  
Rosy Machado As Registered Agent

July 6, 2004  
Date

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